

BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**



# BUDGET FOR FISCAL YEAR **2012**

## **GARRETT COUNTY GOVERNMENT**



**GREGAN T. CRAWFORD**  
CHAIRMAN



**ROBERT G. GATTO**  
COMMISSIONER



**JAMES M. RALEY**  
COMMISSIONER

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The mission of Garrett County Government is to provide our citizens the highest quality service in a timely, efficient, and courteous manner. This delivery of services will be provided through the proficient competence of our employees and in partnership with our citizens. To totally achieve this goal, this Government must be operated in an open and accessible atmosphere, be based on comprehensive and strategic long-term and short-term planning, and have an appropriate managerial organization of fiscal responsibility.

# THE BOARD OF GARRETT COUNTY COMMISSIONERS

203 South Fourth Street - Courthouse - Room 207 Oakland,

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James M. Raley

## County Administrator

R. Lamont Pagenhardt

## County Attorney

Gorman E. Getty III

## FISCAL YEAR 2012 BUDGET MESSAGE

JUNE 7, 2011

Fellow Citizens and Taxpayers:

On December 14, 2010, a new Board of County Commissioners was sworn into office. The new Board took office in a County with no debt but fully understanding that budget constraints would be a reality. The challenges ahead would include cuts anticipated from the State of Maryland and a limited increase in assessable property values and revenues. For the past several budgets, the maintenance of the tax rate at the same level as the previous year, and not implementing the constant yield rate, still generated additional funds due to increases in the assessable tax base. The Board conducted two budget informational meetings to congregate public input, conducted the required Constant Yield Public Hearing, and placed the proposed budget on-line for public scrutiny which was updated to reflect approved changes.

The total Fiscal Year 2011 budget was \$67,938,695 (including capital expenditures) with a property tax set at \$0.990 per \$100 of assessable base. The total Fiscal Year 2012 operating budget is \$70,452,702 (not including capital expenditures) with the property tax rate remaining at \$0.990. This rate will generate new real estate property tax revenue in the amount of \$244,149. In addition, the budget includes debt service in the amount of \$33,399 and capital projects and capital outlay totaling \$2,747,100 bringing the total budget for Fiscal Year 2012 to \$73,199,802. For budget purposes and annual comparisons, capital outlay and capital projects have been separated from the operating budget. It is important to note that the tax rate includes \$0.04 ad valorem tax to pay off the current landfill debt and for future expansion and \$0.034 for the appropriation to the volunteer fire services. The Board has also allocated \$395,734 for volunteer rescue squads which is calculated at \$0.0078 of the tax rate.

The largest amount of new funding in the Fiscal Year 2012 budget was derived from the Constellation Energy Eagle Rock Project. The 28 wind turbines became operational in December and will generate \$1,130,500 for the County in personal property/ordinary business revenue as a new non-utility electric generator. The Synergics Roth Rock Project on Backbone Mountain did not come on line until calendar year 2011; therefore, no revenues will be generated for the Fiscal Year 2012 budget year.

The Board has decided to purchase the MEDCO (Maryland Economic Development Corporation) building in the Southern Garrett Business & Technology Park for \$1,150,000. The purchase will be funded with a \$244,926 Appalachian Regional Commission (ARC) grant, County matching funds for the same amount, and the balance of \$660,148 will be financed by the State of Maryland with a 30 year loan at 3% interest. A portion of the building is currently under lease and the hope is to attract other businesses into the other portion of the building. The debt service of \$33,399 will be offset by utilizing rental income from the facility. As part of this agreement, the County will now be able to proceed with the development of the Keyser's Ridge Industrial Park with the Department of Economic Development actively pursuing new tenants. In subsequent budgets, infrastructure monies will be needed to develop this park for future business sites as the Northern Garrett Industrial Park in Grantsville is at capacity.

The Board has appropriated \$100,000 to conduct a Broadband countywide survey. This will be offset with a \$50,000 ARC grant to fund the study. The study should provide a mechanism for securing federal funds to bring broadband internet services to 90% of households in especially remote areas. Additionally, \$133,000 has been designated to complete the first leg of a trail system with the trail from the Visitors' Center to the Wisp Resort area. This project will be offset with \$50,000 from ARC grant, \$56,000 from a National Recreational Trails grant, and a \$2,100 in-kind contribution from the Garrett County Recreational Trails. These two projects are made possible

through the leveraging of grant dollars to offset the cost of projects to the county. These efforts will be needed more now than ever to make county dollars go further in enhancing opportunities and services for the residents and visitors to Garrett County.

In Fiscal Year 2012, the State of Maryland required all local governments to pay 90% of the statewide costs associated with the operations of the State Department of Assessments and Taxation office. Based on the state formula, Garrett County's mandated share of the cost will be a new expenditure of \$411,000. The 90% amount will be for Fiscal Year 2012 and 2013 and will change to 50% in Fiscal Year 2014 according to the State plan.

Fiscal Year 2012 budget includes honoring a 4% previously negotiated salary increase for the County Roads workers and a one-time \$500 bonus to all other eligible full time classified service employees.

Planning is underway for Fiscal Year 2013 budget as funding will likely be extremely tight. The 2013 budget will likely see minimal increases in revenue with anticipated new revenue of \$688,750 from the Synergics Roth Rock Project. The County anticipates the possibility of a significant amount of teachers' pension costs being shifted back to the counties and the assessable tax base to remain constant or possibly even decline.

The budget is divided into several categories:

**General Government (\$6,723,242 - 9.18%):** This includes the county administrative offices, Commissioners' Office, and the maintenance of governmental owned facilities and the information technology efforts.

**Public Safety (\$9,074,379 - 12.40%):** This includes the Permits & Inspections Division, Sheriff's Department and Detention Center, the Volunteer Fire/Rescue services, Animal Control, Public Safety/Emergency Management, and Emergency Medical Services.

**Public Works (\$16,858,627 - 23.03%):** The County Roads Department is projecting fifty (50) miles of road repairs for Fiscal Year 2012 to include 20 miles of bituminous overlay and 30 miles of tar and chip surfacing. Project work will include construction of a temporary bridge structure for Swallow Falls Road and replacement of the Jasper Riley Road Bridge. Capital funds have been allocated to purchase a variety of equipment.

**Community Health (\$1,447,289 - 1.98%):** This includes local funding for the Health Department.

**Education (\$30,579,700 - 41.78%):** This amount includes \$24,874,000 for the Board of Education, \$4,273,000 for Garrett College, \$982,700 for Ruth Enlow Library, and \$450,000 for the Garrett County Scholarship Program. The largest increase on record was granted to the public schools this fiscal year in the amount of \$1.7 million. This was primarily a result of major cuts in state and federal monies to fund education. In addition, this funding was designed to help alleviate school closings and the reduction in force of the newly hired teachers/staff. Garrett College and Ruth Enlow Library were flat funded at the same rate as the previous year.

**Parks, Recreation, Culture (\$55,000 - 0.08%):** This amount includes shared funding with the local communities and several cultural and historical events throughout the County.

**Public Service (\$170,842 - 0.23%):** This amount includes local funds provided to operate the University of Maryland Extension Service, and the soil conservation and agriculture land preservation programs.

**Economic Development (\$1,481,667 - 2.02%):** This includes the Department of Economic Development and the Chamber of Commerce. As noted in this message, the Board has entered into an agreement with MEDCO to purchase a building in the Southern Garrett Business & Technology Park. This building will serve as a facility available for potential business development.

**Economic Opportunity (\$2,706,274 - 3.70%):** This includes programs locally funded in the Area Agency on Aging, Community Action, and matching amounts to participate in the Tri-County Council of Western Maryland.

**Miscellaneous (\$1,322,284 - 1.80%):** This includes transfers to the County Airport, tax rebates to municipalities, and a contingency fund of \$300,000.

**Debt Service (\$33,399 - 0.05%):** This includes the amount due for the purchase of the MEDCO building in the Southern Garrett Business & Technology Park.

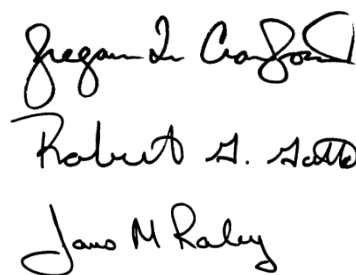
**Enterprise Funds** The Department of Public Utilities has an operating and capital budget of \$18.1 million and is projecting completion of \$15 million in new water and wastewater infrastructure over the next 2 years. Projects include a new public water system for the Thayerville area, extension of public water and sewer service to the western portion of Deep Creek Lake, water service connections to all properties located within the McHenry Water Service Area, and extension of sewer service to a portion of Maple Street in the Town of Friendsville. Maintaining and improving current water and wastewater systems remains a priority. Ongoing upgrades include odor control and new pump station control panels for the Deep Creek Lake Sewer System and replacement of the pump house for the Gorman Water System. The Garrett County Airport has an operating and capital budget of \$351,837 with an appropriation of \$125,911 coming from the general fund. Plans for Fiscal Year 2012 are to complete the paving of a hangar apron area with 50% funding coming from the Maryland Aviation Administration. The Division of Solid Waste and Recycling – Landfill has a total operating and capital budget of \$5.2 million with \$2 million directed to the construction of Cell 4.

**Capital Projects/Capital Outlay (\$2,747,100 - 3.75%):** The largest project and appropriation of funds is the purchase of the MEDCO building, transfers to Capital Projects Fund, the purchase of much needed roads equipment, and the window replacement project at Southern Garrett High School.

**Five Year Capital Plan:** The Five Year Capital Plan includes funding for future infrastructure/building projects from Fiscal Years 2012 through 2016. The major components of the Plan include the planning and construction of a new Detention Center, Board of Education renovation and maintenance projects, and other major capital expenditures. The Plan has been developed to be realistic and within affordability levels. While the Plan is not a guarantee of construction projects, it provides an idealistic approach if funding is available for such development. The key to future capital projects will involve public discussions and priority funding.

The County maintains an unreserved/undesignated fund balance (rainy day fund) outside the budget document in the amount of \$3.3 million. This policy requires an amount equal to 5% of the county's general fund operating revenue budget. If the fund is utilized for expenditures, the policy requires the replenishment of said funds within a two year period. For Fiscal Year 2012, a total of \$1 million has been allocated from the unreserved undesignated fund balance for balance the Fiscal Year 2012 budget. Of that amount \$700,000 was appropriated to the Board of Education and the funds will be replaced using the personal property tax revenues from Synergics Roth Rock Project that will be received in Fiscal Year 2013. The remaining \$300,000 will be replaced with surplus funds from Fiscal 2011 budget.

The Board of County Commissioners appreciates the cooperation of the public, input at public meeting and hearings, and through emails and personal messages concerning the budget and other County Government matters. Garrett County employees are a tremendous asset and should be commended for their efforts in providing quality public services that support citizens, taxpayers, and visitors to Garrett County.



## FISCAL YEAR 2011 & 2012 BUDGET COMPARISON

Fiscal Year 2012 Operating & Capital Budget outlines county services by the following sections with appropriate expenditures of those services:

	<b>AMENDED FY 2011 YTD</b>	<b>APPROVED FY 2012</b>	<b>VARIANCE</b>
General Government	\$ 6,979,768	\$ 6,723,242	\$ (256,526)
Public Safety	9,507,998	9,074,379	(433,620)
Public Works	15,895,086	16,858,627	963,541
Community Health	1,354,511	1,447,289	92,778
Education	28,929,700	30,579,700	1,650,000
Culture and Recreation	42,000	55,000	13,000
Public Service	225,821	170,842	(54,979)
Economic Development	1,555,145	1,481,667	(73,478)
Economic Opportunity	1,945,642	2,706,274	760,632
Transfer to Enterprise Funds	87,404	125,911	38,507
Miscellaneous	1,164,366	1,196,373	32,007
	<b>\$ 67,687,442</b>	<b>\$ 70,419,304</b>	<b>\$ 2,731,861</b>
Debt Service	1,778,427	33,399	(1,745,029)
Capital Outlay & Capital Projects	15,434,321	2,747,100	(12,687,221)
	<b>\$ 84,900,190</b>	<b>\$ 73,199,802</b>	<b>\$ (11,700,388)</b>

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## Board of Commissioners

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James M. Raley

County Administrator  
R. Lamont Pagenhardt

County Attorney

Gorman E. Getty III

June 7, 2011

The Board of Garrett County Commissioners

203 South Fourth Street

Court House

Oakland, MD 21550

Dear Chairman Crawford, Commissioner Gatto, and Commissioner Raley,

This is the first budget that you have had to approve and, under your leadership, Garrett County Government will continue to augment your responsiveness to the citizenry of Garrett County and improve the objective of high proficiency in the delivery of public services. You have listened to senior staff and analyzed many economic indicators and have taken the time and effort to assure that a carefully planned course of action is in place.

We have known for some time that Fiscal Year 2012 would be a time when available funding and revenue would continue to decline. You have taken necessary funding measures to assure that Garrett County Government remains solvent by providing quality public services without operating with a structural deficit. Therefore, now more than ever, we all must make some very complex decisions in order to arrive at a balanced budget; a budget that all departments and agencies can operate within, a budget that is affordable for the citizens of Garrett County, and a budget that will provide required public service efficiently, cost effectively, and without a reduction in hours of operation. The complicated task was to finalize a budget based on a lesser amount of revenue when expenditures exceed that revenue. We have been able to accomplish this goal.

The Board of County Commissioners and every County Government employee must be realistic about the challenges we face while remaining optimistic about our solutions. First, we have an economic and fiscal crisis in the State of Maryland which has trickled down to Garrett County. This crisis demands our immediate attention. Garrett County Government must continue to make decisions based on trends. It is through long hours of budget deliberations and final approval where rhetoric meets reality and where we as a local government will show that we will make the tough decisions now to lay the foundation for future economic growth. Garrett County Government is facing the same undeniable challenges that counties across the nation are facing, both in this year's budget and over the next two to three years. The decisions we face are not easy and the solutions we must approve will require true sacrifice by many. However, the benefit of finally making these tough decisions will help us to work with a budget in a way that creates a permanent, structurally sound financial plan. If we are going to move our county forward, we have to agree that we no longer can afford to rely on past successes, short-term fixes that only delay the pain, compound the problems, and may lead to ongoing financial uncertainty.

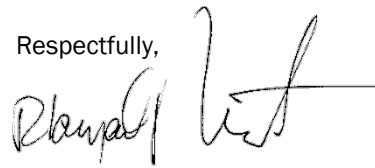
We can use our budget challenge as an opportunity; an opportunity to reduce government and to increase flexibility to ensure that all sectors of our economy contribute equally so that the entire County benefits. This budget is built on the premise that we must right size our government and this government will affirm these values and fundamental principles. Each will demonstrate that you as the Board of County Commissioners are ready to meet the challenges of today and capitalize on the opportunities of tomorrow.

The approval of this budget reflects the performance benchmark our employees provide and a standard I am confident has been established for the future. Under the capable and proficient management of the Department of Financial Services, the County is again positioned to provide assertive solid financial practices in Fiscal Year 2012 and beyond.

We have outstanding employees who will assure you of achieving the objectives you set forth which will be consistent and well thought out. The efforts of this Board of County Commissioners, the professional competencies of our knowledgeable department heads and senior management, the expertise of other component agency managers, and the dedication and hard work of all our employees will guarantee that this budget and future budgets are achievable. Our organization has many strengths, but none greater than our dedicated employees. I believe we have the vision in place to gauge our success with our organizational culture capable of employee involvement. This has been more evident over the past several months as I have asked every employee for a commitment and understanding of the exigent days ahead.

I am confident that with the cooperation and insight of all County personnel, Garrett County Government will be successful in discharging its obligations to the public and will continue to provide the high level of quality public services our residents and visitors expect. This process, however, requires that the County make some very complex decisions, many of which are now being implemented in all departments. I am looking forward to the opportunities of the future and the challenge of accomplishing the many goals and objectives that are at the forefront.

Respectfully,

A handwritten signature in black ink, appearing to read "R. Lamont Pagenhardt". The signature is written in a cursive style with a long horizontal stroke extending to the right.

R. Lamont Pagenhardt  
County Administrator



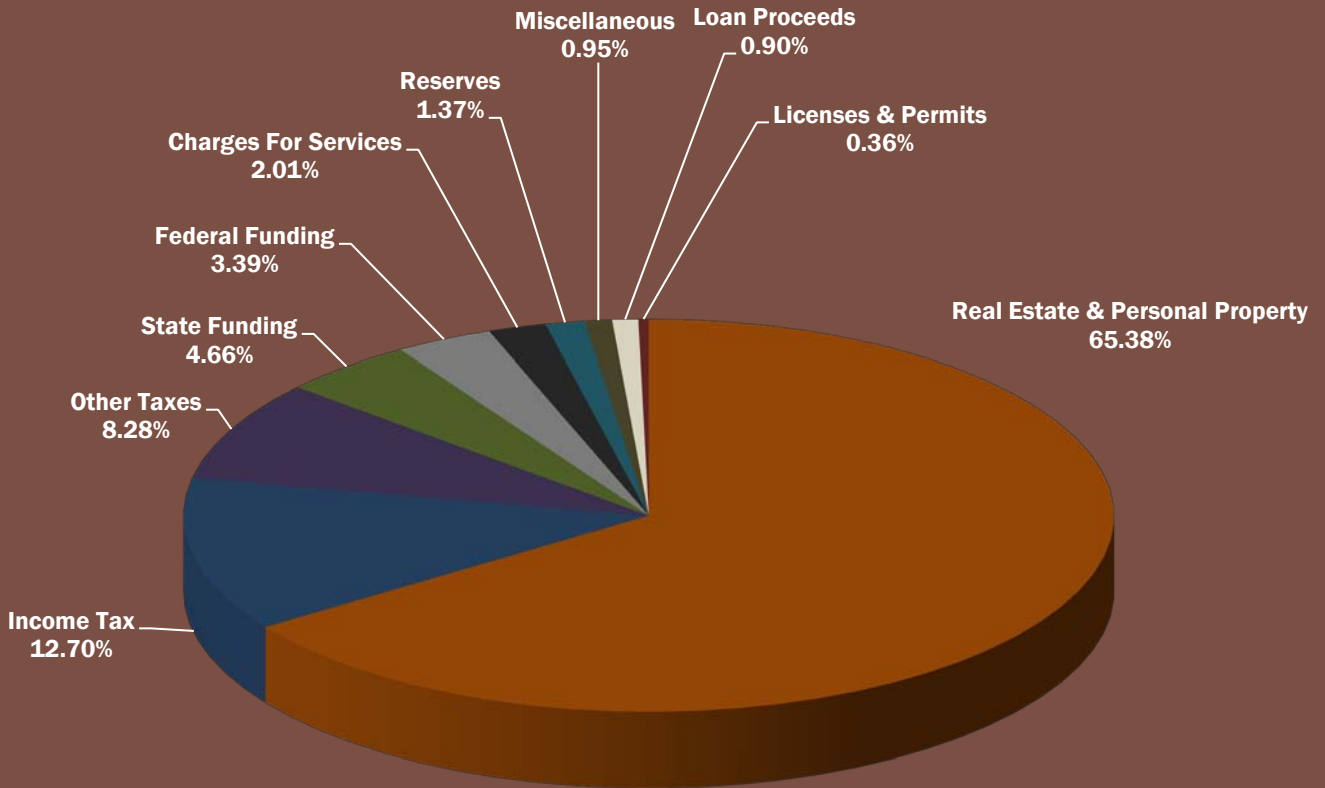


BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# REVENUE



# General Fund Revenue



**Total Revenue = \$73,199,802**





REVENUE		ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	ORIGINAL PROJECTED FY 2012	PROJECTED FY 2012
<b>Taxes</b>						
<b>Local Real Property</b>						
Real Estate Tax		40,592,488	43,434,345	43,434,345	43,678,494	43,678,494
Additions & Abatements		99,021	-25,000	-25,000	-25,000	-25,000
Tax Penalty & Interest		630,243	500,000	500,000	650,000	650,000
Enterprise Zone Tax Refund		80,161	0	0	0	0
County Supplemental Homeowners Tax Credit		-31,241	-45,000	-45,000	-48,000	-48,000
Discounts		-585,528	-585,000	-585,000	-630,000	-315,000
Total		40,785,144	43,279,345	43,279,345	43,625,494	43,940,494
<b>Personal Property &amp; Public Utilities</b>						
Personal Property/Ordinary Business		45,651	0	0	1,170,875	1,170,875
Public Utilities/Railroad		2,752,957	2,765,267	2,765,267	2,748,648	2,748,648
Total		2,798,608	2,765,267	2,765,267	3,919,523	3,919,523
<b>Income Tax</b>						
Income Tax		9,867,543	9,000,000	9,000,000	9,000,000	9,300,000
Total		9,867,543	9,000,000	9,000,000	9,000,000	9,300,000
<b>Other Local Taxes</b>						
Coal Severance Tax		28,788	25,000	25,000	25,000	25,000
Natural Gas		3,552	2,000	2,000	1,800	1,800
Admission & Amusement Tax		657,011	650,000	650,000	700,000	700,000
Recording		2,037,153	1,950,000	1,950,000	2,000,000	2,200,000
Agricultural Transfer Tax		11,316	12,000	12,000	7,500	7,500
Local Transfer Tax		1,194,788	900,000	900,000	1,000,000	1,200,000
Franchise Tax		60	0	0	0	0
911 Fees		275,737	250,000	250,000	270,000	270,000
Trailer Court		38,755	37,000	37,000	38,000	38,000
Coal Tonnage Tax		192,660	130,000	130,000	200,000	220,000
Hotel Rental Tax		1,442,463	1,300,000	1,300,000	1,400,000	1,400,000
Total		5,882,283	5,256,000	5,256,000	5,642,300	6,062,300
<b>Total Taxes</b>		<b>59,333,578</b>	<b>60,300,612</b>	<b>60,300,612</b>	<b>62,187,317</b>	<b>63,222,317</b>
<b>Licenses &amp; Permits</b>						
<b>Business Licenses</b>						
Traders		67,914	70,000	70,000	70,000	70,000
Beer, Wine, & Liquor		99,694	91,435	91,435	89,500	89,500
Total		167,608	161,435	161,435	159,500	159,500
<b>Other Licenses &amp; Permits</b>						
Marriage License Fee		1,605	1,600	1,600	1,400	1,400
Dog/Cat Tags		5,942	6,500	6,500	6,000	6,000
Entrance Permits		330	250	250	100	100
Stormwater Fees		10,890	8,000	8,000	8,000	8,000
Plumbing Permits		1,495	1,000	1,000	1,000	1,000
Electrical Permits		1,830	2,500	2,500	2,000	2,000
Transient Vacation Rental Units (TVRU) License Fee		84,641	85,000	85,000	85,000	85,000
Total		106,733	104,850	104,850	103,500	103,500
<b>Total Licenses &amp; Permits</b>		<b>274,341</b>	<b>266,285</b>	<b>266,285</b>	<b>263,000</b>	<b>263,000</b>



<b>REVENUE</b>	<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011 YTD</b>	<b>ORIGINAL PROJECTED FY 2012</b>	<b>PROJECTED FY 2012</b>
<b>Intergovernmental</b>					
<b>Grants From Federal Government</b>					
Bankhead - Jones Act	2,933	2,500	2,500	2,500	2,500
Federal Emergency Management Association (FEMA)	167,345	0	0	0	0
Domestic Violence Grant	35,026	34,951	34,951	35,748	35,748
Sheriff's Dept - State Highway Administration (SHA) Pass Thrus	4,140	0	4,838	0	0
Emergency Management Performance Grant (EMPG)	60,878	61,724	61,724	61,724	61,724
Hazardous Materials Emergency Preparedness (HMEP)	5,255	5,000	5,000	5,000	5,000
MIEMSS Hospital Bioterrorism	40,995	0	0	0	0
State Criminal Alien Assistance Program (SCAAP)	1,975	2,000	2,000	1,500	1,500
Bullet Proof Vest Grant	1,124	2,600	2,600	900	900
Tactical Equipment Grant	13,251	0	0	0	0
Sheriff's Dept - DSS/DHR Child Support	9,210	10,000	10,000	10,000	10,000
ARRA - Road's Department	0	0	1,168,722	0	0
Master's Program	9,766	9,000	9,000	9,000	9,000
Family Services Mediation	2,413	0	0	0	0
Family Services Supervised Visitation	6,430	0	0	0	0
Homeland Security	184,285	158,343	158,343	149,000	149,000
Public Health Emergency Preparedness	3,000	0	0	0	0
CAC - Weatherization Program	210,475	500,000	500,000	500,000	45,000
ARRA - Weatherization Program	625,554	0	0	0	1,061,300
CAC - MD Energy Assistance Program	30,066	30,066	30,066	0	0
CAC - Emergency Food Assistance	13,277	9,000	9,000	9,000	9,000
CAC - Mass Transit	351,385	400,000	400,000	400,000	300,000
ARRA - Mass Transit	255,054	0	0	0	325,000
CAC - Emergency Solutions Grant	32,113	33,660	33,660	33,660	40,000
CAC - Emergency & Transitional Housing Services	0	0	0	0	18,036
ARC - Econ Development	202,501	0	13,720	100,000	344,926
ARC - Fair Grounds Building	0	0	1,510,000	0	0
ARC - SHA Projects	202,950	0	22,550	58,000	0
ARC - Annual Report Project	0	10,000	10,000	0	0
MD Energy Admin. Energy Efficiency & Conservation	0	170,000	170,000	0	0
National Recreational Trails	0	0	0	0	56,000
Payment In Lieu of Taxes (Federal Owned Land)	4,843	4,000	4,000	4,000	4,000
Total	2,476,244	1,442,844	4,162,674	1,380,032	2,478,634
<b>Grants From State Government</b>					
Disparity Grant	2,131,271	2,131,271	2,131,271	2,131,271	2,131,271
Forestry & Parks	290,983	200,000	200,000	0	210,000
Program Open Space	263,712	0	0	25,000	25,000
Fire/Rescue/Ambulance Reserve	0	200,000	200,000	200,000	200,000
Jury Reimbursement	10,270	15,000	15,000	11,000	11,000
Hoyes Run Additional State Funds	11,862	0	0	0	0
Master's Program Coop Reimbursement	1,957	0	0	1,500	1,500
Circuit Court - Family Services	104,429	105,441	119,441	110,426	110,426
Adult Community Service	27,000	27,000	25,785	24,500	24,500
Rural Legacy Program	0	500,000	500,000	0	0
Police Protection Grant	133,250	129,960	133,250	133,250	133,250
School Bus Violation Grant	20,000	20,000	20,000	15,000	15,000
Sheriff's Hotspot - Community Policing	9,840	0	0	0	0
Sheriff's Department Sex Offender Compliance (SOCEM)	10,238	10,000	16,781	7,500	10,485
MD State Police Grants	1,188	0	1,188	1,188	1,188
SHA Work Crew	29,352	0	0	0	0



<b>REVENUE</b>	<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011 YTD</b>	<b>ORIGINAL PROJECTED FY 2012</b>	<b>PROJECTED FY 2012</b>
<b>Grants From State Government (Continued)</b>					
Domestic Violence Data Entry	1,271	0	0	0	0
Sexual Offenders Registration	11,600	10,000	10,000	10,000	10,000
Badges for Baseball	365	0	11,609	6,000	12,500
Emergency Numbers Systems Board	10,364	4,000	21,000	82,100	82,100
MIEMSS EMD Revenue	900	0	0	0	0
Local Emerg Planning Comm-Community Right To Know	0	6,077	6,077	6,000	6,000
Highway User Tax	257,207	222,370	222,370	161,500	259,605
DBED/Fair Study	0	0	0	0	0
Acid Mine Remediation	5,880	0	11,120	0	0
DBED - Fair Grounds Building	0	0	300,000	0	0
State Bond - Fair Grounds Building	300,000	0	0	0	0
CAC - Electric Universal Service Grant	393,921	81,084	81,084	0	0
CAC - Mass Transit	171,104	150,000	150,000	150,000	150,000
Homeless Women - Crisis Shelter Program	18,000	20,000	20,000	20,000	20,000
Total	4,215,964	3,832,203	4,195,976	3,096,235	3,413,825
<b>Grants From Other Agencies</b>					
LGIT Safety Grant	2,068	0	7,583	0	0
Tobacco Compliance	0	200	200	200	200
Walmart Safe Neighborhood	6,445	6,500	6,500	5,000	5,000
Impaired Driving Prevention	3,285	6,850	6,850	3,000	3,000
Aggressive Driving Activity	3,938	3,000	3,000	3,000	3,000
Safe Routes to School	0	5,000	5,000	0	0
MD Sheriffs' Institute Grants	950	0	0	1,000	1,000
Drug Free Communities	698	0	3,083	0	0
Total	17,384	21,550	32,215	12,200	12,200
<b>Total Intergovernmental</b>					
	<b>6,709,592</b>	<b>5,296,597</b>	<b>8,390,866</b>	<b>4,488,467</b>	<b>5,904,659</b>
<b>Charges For Services</b>					
County Service Charge - Semi-Annual Bills	5,326	5,000	5,000	5,000	5,000
County Administrative Fee - Semi-Annual Bills	589	500	500	500	500
Maintenance Agreement - Community Action	9,000	12,000	12,000	12,000	12,000
Marriage Ceremony Fees	780	750	750	750	750
Adult Community Service Participant Fee	8,240	5,000	5,000	7,500	7,500
Circuit Court Trust Fees	11,828	9,000	9,000	10,000	10,000
Zoning & Subdivision Fees	12,162	10,000	10,000	10,000	10,000
Sale of Maps & Publications	51	0	0	50	50
Sale of GIS Digital Databases	3,545	1,000	1,000	2,000	2,000
Building Codes Inspections	93,123	80,000	80,000	70,000	70,000
Health Department Facility Fee	458,662	458,662	458,662	458,662	458,662
Sheriff's Fees	2,161	1,000	1,000	1,000	1,000
Sheriff's Paper Service Fees	17,195	15,000	15,000	15,000	15,000
Inmate SSI Program	2,400	1,200	1,200	400	400
State DOC - Temporary Housing State Inmates	5,805	0	0	6,000	6,000
Jail - Work Release	22,830	22,000	22,000	22,000	22,000
Animal Control Boarding & Adoption	6,525	5,000	5,000	5,000	5,000
General Charge for Services	11,994	8,000	8,000	6,000	6,000
Tax Office Convenience Fee	14,745	8,000	8,000	15,000	15,000
Emergency Medical Services Cost Share	150,000	150,000	150,000	150,000	150,000



<b>REVENUE</b>	<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011 YTD</b>	<b>ORIGINAL PROJECTED FY 2012</b>	<b>PROJECTED FY 2012</b>
<b>Charges For Services (Continued)</b>					
Roads Fuel Sales	314,567	391,500	391,500	554,850	554,850
Enterprise Funds Indirect Fees	112,334	128,000	128,000	118,000	118,000
<b>Total Charges for Services</b>	<b>1,263,862</b>	<b>1,311,612</b>	<b>1,311,612</b>	<b>1,469,712</b>	<b>1,469,712</b>
<b>Fines &amp; Forfeitures</b>					
All Other Fines	10,208	7,500	7,500	8,000	8,000
Fines and Forfeitures	545	0	0	0	0
<b>Total Fines &amp; Forfeitures</b>	<b>10,753</b>	<b>7,500</b>	<b>7,500</b>	<b>8,000</b>	<b>8,000</b>
<b>Miscellaneous</b>					
Interest	462,965	200,000	200,000	250,000	250,000
Rent Income	321,529	315,589	315,589	317,387	282,588
Tax Sale Revenue	36,892	25,000	25,000	30,000	30,000
Administrative Fees	803	0	0	100	100
Miscellaneous	6,870	4,000	4,000	5,000	5,000
Insurance Proceeds	44,481	0	12,874	0	0
Retiree Drug Subsidy	61,949	0	0	0	0
Health Department Budget Settlement	292,291	0	255,839	0	92,778
Sheriff's Miscellaneous Income	5,314	2,000	2,930	2,000	2,000
Permits Miscellaneous Income	1,968	1,500	1,500	1,500	1,500
Jail Health Insurance Proceeds	20,633	0	0	0	0
Animal Control Donations	3,469	3,000	3,000	3,000	3,000
Road's Department Miscellaneous Income	9,129	5,000	5,000	5,000	5,000
Road's Department Special Projects Town Share	65,465	0	5,638	0	0
Economic Development Miscellaneous Income	0	0	0	20,000	0
Transfer from Other Funds	699,793	0	4,312	0	0
<b>Total Miscellaneous</b>	<b>2,033,551</b>	<b>556,089</b>	<b>835,682</b>	<b>633,987</b>	<b>671,966</b>
<b>Other Financing Sources</b>					
Sale of Property - Non-Tax Sale	494,750	0	425,000	0	0
Transfer from Unreserved/Designated Fund Balance	0	200,000	13,362,634	0	1,000,000
Loan Proceeds	0	0	0	0	660,148
Disposal of Assets & Public Auction Proceeds	16,435	0	0	0	0
<b>Total Financing Sources</b>	<b>511,185</b>	<b>200,000</b>	<b>13,787,634</b>	<b>0</b>	<b>1,660,148</b>
<b>Total Fiscal Year Revenue</b>	<b>70,136,862</b>	<b>67,938,695</b>	<b>84,900,190</b>	<b>69,050,483</b>	<b>73,199,802</b>

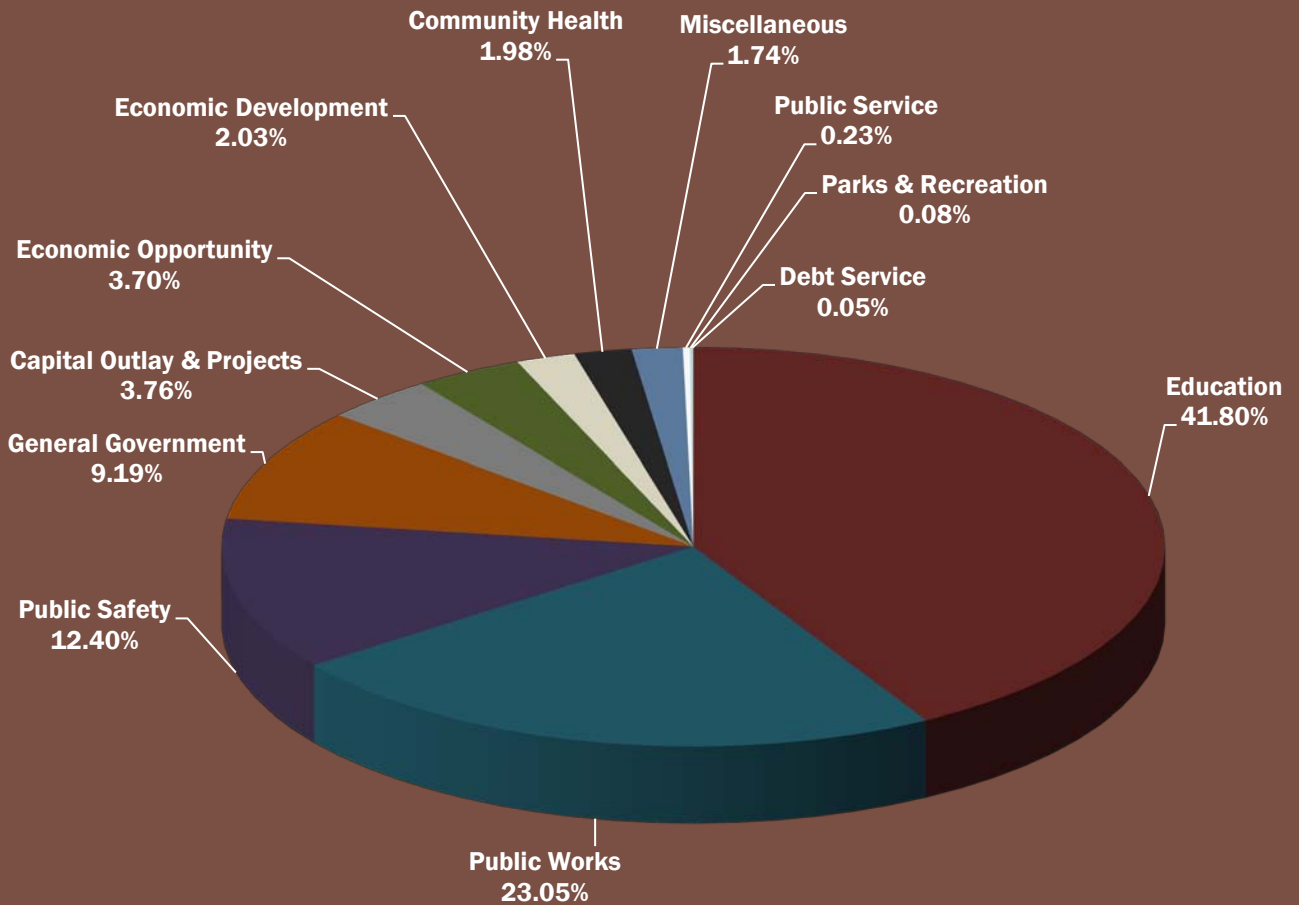


BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# EXPENDITURES



# General Fund Expenditures



**Total Expenditures = \$73,199,802**







EXPENDITURES	ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	REQUESTED FY 2012	APPROVED FY 2012
<b>GENERAL GOVERNMENT</b>					
<b>Executive - County Commissioners</b>					
Salaries	97,768	97,500	97,500	97,500	97,500
Fringe Benefits	29,854	30,815	30,815	43,656	43,656
Travel/Business Expenses	10,777	12,000	12,000	12,000	10,000
Operating Expenses	10,959	10,000	10,000	10,000	10,000
Public Association Meetings & Dues	14,918	15,000	15,000	15,000	15,000
Water & Sewer Master Plans	7,310	0	157,397	0	0
Sensitive Areas Sub-Division Ordinance	61,132	0	0	0	0
Annual Report Project	0	20,000	20,000	0	0
Hoyes Run Stream Restoration	11,862	0	0	0	0
Total	244,580	185,315	342,712	178,156	176,156
<b>County Commissioners' Staff</b>					
Salaries	177,753	172,117	175,872	176,872	176,872
Fringe Benefits	57,868	61,304	66,483	71,520	71,520
Operating Expenses	1,847	2,000	2,000	1,850	1,850
Small Equipment/Projects	469	0	0	0	0
Total	237,937	235,421	244,355	250,242	250,242
<b>Finance</b>					
Salaries	281,861	272,923	272,923	274,923	274,923
Fringe Benefits	110,169	114,128	114,128	118,384	118,384
Operating Expenses	25,937	29,000	29,000	29,000	29,000
Small Equipment/Projects	335	0	1,800	0	0
Postage Machine	6,928	7,000	7,000	5,200	5,200
General Audit Expense	56,000	57,000	57,000	59,800	59,800
Total	481,230	480,051	481,851	487,307	487,307
<b>Tax Collections</b>					
Salaries	171,059	165,912	165,912	169,412	169,412
Fringe Benefits	77,087	79,796	79,796	90,875	90,875
Operating Expenses	34,000	40,000	40,000	42,790	36,000
Tax Sale Expense	36,975	25,000	25,000	30,000	30,000
Credit Card Processing Fees	10,541	8,000	8,000	11,000	11,000
Total	329,662	318,708	318,708	344,077	337,287
<b>Purchasing</b>					
Salaries	144,952	140,357	140,357	143,187	143,187
Fringe Benefits	65,924	68,434	68,434	71,658	71,658
Operating Expenses	9,103	11,900	11,900	11,895	11,895
Total	219,979	220,691	220,691	226,740	226,740
<b>Human Resources</b>					
Salaries	158,935	154,444	154,444	155,944	155,944
Fringe Benefits	59,994	62,017	62,017	72,456	72,456
Operating Expenses	13,774	18,500	25,396	18,500	18,500
Risk Management Operating	33,035	31,000	31,000	45,000	26,500
Employee Departmental Training Expenses	509	4,000	4,000	4,000	4,000
Small Equipment/Projects	0	0	687	0	0
Student Intern Program	23,210	17,440	17,440	25,240	0
Student Intern Program Fringe Benefits	1,796	1,356	1,356	1,966	0
Total	291,253	288,757	296,340	323,106	277,400
<b>Circuit Court</b>					
Salaries	162,255	161,187	165,187	162,187	160,187
Fringe Benefits	46,096	47,716	48,028	49,745	49,589
Operating Expenses	15,441	22,000	22,000	30,980	22,000
Contracted Services	0	5,000	5,000	3,000	3,000
Small Equipment/Projects	1,660	0	0	0	0
Jury Expenses	24,405	19,400	19,400	24,000	24,000
Total	249,857	255,303	259,615	269,912	258,776



EXPENDITURES	ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	REQUESTED FY 2012	APPROVED FY 2012
<b>Circuit Court - Master's Program</b>					
Salaries	40,550	39,264	39,264	39,764	39,764
Fringe Benefits	15,095	15,556	15,556	16,156	16,156
Operating Expenses	6,688	6,500	6,500	6,686	6,500
Small Equipment/Projects	564	0	0	0	0
Total	62,897	61,320	61,320	62,606	62,420
<b>Circuit Court - Family Services</b>					
Salaries	66,798	66,229	66,229	66,229	66,229
Fringe Benefits	28,596	29,854	29,854	30,926	30,926
Operating Expenses	4,180	9,358	9,358	13,271	13,271
Supervised Visitation	6,130	0	3,000	0	0
Mediation	2,794	0	11,000	0	0
Total	108,498	105,441	119,441	110,426	110,426
<b>Orphan's Court</b>					
Salaries	12,936	12,900	12,900	12,900	12,900
Fringe Benefits	1,000	998	998	1,005	1,005
Operating Expenses	3,310	4,000	4,000	9,760	3,300
Total	17,246	17,898	17,898	23,665	17,205
<b>State's Attorney</b>					
Salaries	442,312	433,319	433,319	440,230	440,230
Fringe Benefits	160,553	168,444	168,444	168,662	168,662
Operating Expenses	24,226	26,000	26,000	26,000	25,480
Total	627,091	627,763	627,763	634,892	634,372
<b>Election Board</b>					
Salaries	12,234	12,200	12,200	12,200	12,200
Fringe Benefits	946	943	943	950	950
State Paid Wages	205,668	228,938	228,938	231,373	231,373
Operating Expenses	29,204	165,000	165,000	123,005	120,000
Small Equipment/Projects	1,078	0	0	0	0
Total	249,130	407,082	407,082	367,528	364,523
<b>Legal Counsel</b>					
Salaries	60,165	60,000	60,000	60,000	60,000
Fringe Benefits	23,709	24,765	24,765	25,669	25,669
Operating Expenses	10,412	12,000	12,000	12,000	12,000
Total	94,286	96,765	96,765	97,669	97,669
<b>Planning, Zoning &amp; Licensing</b>					
Salaries	364,408	331,140	331,140	280,774	280,774
Fringe Benefits	163,664	145,291	145,291	130,299	130,299
Operating Expenses	28,904	32,500	32,500	33,000	32,500
Rural Legacy Program	0	500,000	500,000	0	0
Small Equipment/Projects	556	0	0	0	0
Total	557,532	1,008,931	1,008,931	444,073	443,573
<b>General Services</b>					
Salaries	897,694	871,306	871,306	913,494	860,288
Fringe Benefits	417,057	424,215	424,215	473,773	428,164
Operating Expenses	62,577	76,700	76,843	81,700	81,700
Utilities	366,952	380,000	380,000	470,100	445,000
Contracted Services	135,473	180,000	180,000	180,000	180,000
Phone System Maintenance	18,290	3,000	3,000	4,000	3,000
Small Equipment/Projects	166,801	150,000	334,146	432,740	300,000
Total	2,064,844	2,085,221	2,269,510	2,555,807	2,298,152
<b>Information Technologies</b>					
Salaries	125,120	117,739	117,739	194,943	148,282
Fringe Benefits	57,239	56,367	56,367	108,371	81,713
Operating	14,928	12,000	12,000	11,060	11,000
Small Equipment/Projects	29,636	15,000	20,681	64,075	29,000
Total	226,923	201,106	206,787	378,449	269,995



<b>EXPENDITURES</b>		<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011 YTD</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Department of Assessments &amp; Taxation</b>						
Operating		0	0	0	411,000	411,000
	Total	0	0	0	411,000	411,000
<b>TOTAL GENERAL GOVERNMENT</b>		<b>6,062,945</b>	<b>6,595,773</b>	<b>6,979,768</b>	<b>7,165,654</b>	<b>6,723,242</b>
<b>PUBLIC SAFETY</b>						
<b>Permits &amp; Inspections</b>						
Salaries		385,543	416,903	416,903	419,403	419,403
Fringe Benefits		182,022	212,749	212,749	225,190	225,190
Operating Expenses		19,109	27,000	27,000	27,000	27,000
	Total	586,674	656,652	656,652	671,593	671,593
<b>Sheriff's Department</b>						
Sheriff's Salary		75,206	75,000	75,000	75,000	75,000
Sheriff's Fringe Benefits		16,800	16,701	16,701	33,789	33,789
Legal Expense		0	1,000	1,000	2,500	2,500
Utilities		1,178	1,000	1,000	800	800
Operating Expenses		49,780	50,000	51,188	54,945	54,700
Sheriff's Insurance & Bonds		31,024	40,000	40,000	40,000	40,000
Department Salaries		1,365,616	1,299,472	1,298,257	1,389,074	1,389,074
Department Overtime		63,405	50,000	50,000	50,000	50,000
Department Grant Funded Overtime		56,371	53,550	68,252	39,185	39,185
Department Fringe Benefits		564,565	592,117	592,117	647,233	647,233
Uniform Allowance		22,721	20,000	20,000	20,000	20,000
Maintenance & Repairs		243	500	500	500	500
Training		25,716	20,000	20,000	41,810	40,000
Automotive Expense		174,577	180,000	182,647	197,650	188,000
Badges for Baseball		365	0	11,609	6,000	12,500
Domestic Violence Investigator		33,005	32,448	32,448	32,448	32,448
Domestic Violence Investigator Fringe Benefits		2,594	2,503	2,503	3,300	3,300
Small Equipment/Projects		23,420	10,000	39,050	26,334	2,894
	Total	2,506,586	2,444,292	2,502,272	2,660,568	2,631,923
<b>Volunteer Fire Departments</b>						
Advanced Life Support Training		3,750	3,750	3,750	3,750	3,750
Special Tax Levy		1,638,733	1,724,084	1,724,084	1,775,729	1,724,994
Fire, Rescue, & Ambulance (508)		0	169,231	169,231	169,231	169,231
	Total	1,642,483	1,897,065	1,897,065	1,948,710	1,897,975
<b>Volunteer Rescue Squads</b>						
Special Revenue Allocation		374,567	394,077	394,077	405,881	395,734
Advanced Life Support Training		3,750	3,750	3,750	3,750	3,750
Fire, Rescue, & Ambulance (508)		0	30,769	30,769	30,769	30,769
	Total	378,317	428,596	428,596	440,400	430,253
<b>Detention Center</b>						
Salaries		1,062,147	1,060,854	1,060,854	869,550	869,550
Overtime		36,240	45,000	45,000	45,000	40,000
Grant Funded Overtime		4,824	0	0	0	0
Fringe Benefits		447,669	484,179	479,000	421,548	421,066
Uniform Allowance		15,888	14,000	14,000	12,000	12,000
Maintenance & Repairs		1,125	1,500	1,500	1,500	1,500
Food		87,597	75,000	75,000	85,000	80,000
Medical		189,638	276,000	276,000	261,000	261,000
Operating Expenses		34,702	31,000	31,000	33,711	33,711
Training		1,471	3,000	3,000	12,500	12,500
Insurance & Bonds		11,095	12,000	12,000	9,500	9,500
Small Equipment/Projects		20,708	60,250	60,250	4,480	3,955
	Total	1,913,104	2,062,783	2,057,604	1,755,789	1,744,782



EXPENDITURES	ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	REQUESTED FY 2012	APPROVED FY 2012
<b>Animal Control</b>					
Salaries	108,327	103,810	103,810	134,246	134,246
Fringe Benefits	46,400	43,961	43,961	52,794	52,794
Operating Expenses	28,965	27,000	27,000	34,300	30,000
Automotive Expenses	2,362	5,000	5,000	5,500	4,000
Humane Society	5,000	5,000	5,000	5,000	5,000
Small Equipment/Projects	505	0	0	0	0
Total	191,559	184,771	184,771	231,840	226,040
<b>Public Safety/Emergency Management</b>					
Salaries	118,004	115,780	115,780	116,780	116,780
Fringe Benefits	49,602	52,891	52,891	55,269	55,269
Homeland Security	82,832	83,968	83,968	73,040	73,040
Operating Expenses	5,227	5,500	5,500	6,000	5,500
MDE (LEPC) and EPA Grants	11,332	11,077	11,077	11,000	11,000
Small Equipment/Projects	40,995	0	0	0	0
Total	307,992	269,216	269,216	262,089	261,589
<b>Communications -911</b>					
Salaries	305,138	280,121	280,121	454,371	454,371
Fringe Benefits	151,893	142,705	142,705	235,448	235,448
Operating Expenses	64,577	56,200	56,200	65,300	63,300
Hazardous Response Team	7,000	0	0	0	0
Small Equipment/Projects	6,549	0	7,000	0	0
Total	535,157	479,026	486,026	755,119	753,119
<b>Emergency Medical Services</b>					
Salaries	280,533	271,763	271,763	288,994	288,994
Fringe Benefits	148,017	153,034	153,034	164,710	164,710
Length of Service Awards Program (LOSAP)	0	0	600,000	200,000	0
Operating Expenses	915	1,000	1,000	3,400	3,400
Total	429,465	425,797	1,025,797	657,104	457,104
<b>TOTAL PUBLIC SAFETY</b>	<b>8,491,337</b>	<b>8,848,197</b>	<b>9,507,998</b>	<b>9,383,213</b>	<b>9,074,379</b>
<b>PUBLIC WORKS</b>					
<b>Roads Division</b>					
Administration Salaries	1,568,115	1,308,038	1,308,038	1,373,419	1,373,419
Administration Fringe Benefits	690,478	582,368	582,368	671,314	671,314
General Office Supplies	6,654	7,000	7,000	8,000	8,000
Telephone	31,524	27,000	27,000	28,000	28,000
Office Equipment/Rental/Maintenance	5,661	8,000	8,000	8,000	8,000
Radios & Communication	16,060	10,000	10,000	10,000	10,000
Postage Meter Expenses	506	800	800	800	800
Data Processing	3,457	3,500	3,500	3,500	3,500
Engineering - Survey Material & Equipment	330	1,000	1,000	1,000	1,000
Engineering - Contract/Design/Inspections	2,000	2,500	2,500	2,500	2,500
Small Equipment/Projects - Administration	0	2,500	2,500	2,500	0
Miscellaneous - Administration	2,214	1,000	1,000	1,000	1,000
General Roads Maintenance Salaries	3,840,644	3,690,846	3,798,546	3,628,718	3,628,718
General Roads Maintenance Salaries Reimbursement	-41,181	0	0	0	0
Overtime - Winter Operations	603,483	540,000	540,000	540,000	400,000
Overtime - Summer Operations	747	5,000	5,000	5,000	5,000
General Roads Maintenance Fringe Benefits	2,132,657	2,189,268	2,259,709	2,201,354	2,181,376
Contractual Work	325	5,000	5,000	5,000	5,000
General Maintenance	229,224	280,000	260,200	300,000	250,000
Bituminous Overlay	2,334,132	1,500,000	1,446,000	4,300,000	2,000,000
Emulsified Asphalt	370,254	684,000	684,000	1,045,000	800,000
Erosion Control & Stabilization	793	4,000	4,000	4,000	4,000
Stone	442,009	550,000	550,000	600,000	600,000
Special Projects	270,456	35,000	63,187	35,000	35,000



EXPENDITURES	ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	REQUESTED FY 2012	APPROVED FY 2012
<b>Roads Division (Continued)</b>					
General Hand Tools	6,142	4,000	4,000	4,000	4,000
Small Equipment/Projects - Maintenance	4,000	5,000	10,000	5,000	5,000
Guardrails	882	45,000	49,350	45,000	45,000
Line Striping	152,458	196,000	196,000	250,000	250,000
Sign Making Materials	5,021	15,000	15,000	15,000	15,000
Work Zone Traffic Control	2,820	5,000	5,000	5,000	5,000
Abrasives	731,990	750,000	975,000	800,000	800,000
Snow Removal Materials	36,721	100,000	279,000	285,000	200,000
Bridge Construction Materials	4,493	18,000	18,000	18,000	18,000
Bridge Maintenance Materials	1,950	3,000	3,000	10,000	10,000
Bridge Contractual Services	0	26,000	26,000	26,000	26,000
Culvert Pipe	54,973	50,000	50,000	50,000	50,000
Inlets & Grates	4,022	4,000	4,000	4,000	4,000
Insurance - Fleet	66,838	87,000	87,000	60,000	60,000
Materials - Repair/Replacement Parts	779,492	1,000,000	928,888	1,000,000	1,000,000
Diesel Fuel	684,070	660,000	660,000	1,236,000	1,175,000
Gasoline	353,680	466,000	466,000	672,000	670,000
Oil Products	37,483	40,000	40,000	50,000	50,000
Fuel Tax	96,062	98,000	98,000	98,000	98,000
Tires	146,841	200,000	200,000	250,000	150,000
Mechanic Tools & Replacements	10,897	18,000	18,000	18,000	18,000
Equipment Rental	956	5,000	5,000	5,000	5,000
Other Lease (Oxygen-Acetylene)	4,501	4,000	5,500	5,000	5,000
Outside Maintenance Services	6,840	10,000	10,000	10,000	10,000
Travel & Business Expenses	0	500	500	500	500
Professional Development	0	500	500	500	500
Utilities	85,268	88,000	88,000	88,000	88,000
Building & Yard Materials	15,523	15,000	28,000	20,000	20,000
Safety Materials & Equipment	4,124	10,000	10,000	15,000	15,000
Building Maintenance	29,379	20,000	20,000	20,000	20,000
Janitorial/Household Supplies	-58,340	26,000	26,000	25,000	25,000
Total	15,779,628	15,405,820	15,895,086	19,864,105	16,858,627
<b>TOTAL PUBLIC WORKS</b>	<b>15,779,628</b>	<b>15,405,820</b>	<b>15,895,086</b>	<b>19,864,105</b>	<b>16,858,627</b>
<b>COMMUNITY HEALTH</b>					
<b>Health Department</b>					
Operating Expenses	1,358,265	1,354,511	1,354,511	1,447,289	1,447,289
Total	1,358,265	1,354,511	1,354,511	1,447,289	1,447,289
<b>TOTAL COMMUNITY HEALTH</b>	<b>1,358,265</b>	<b>1,354,511</b>	<b>1,354,511</b>	<b>1,447,289</b>	<b>1,447,289</b>
<b>EDUCATION</b>					
<b>Board of Education</b>					
Operating Expenses	23,307,800	23,159,000	23,159,000	27,496,825	24,859,000
Southern High School Allocation	7,500	7,500	7,500	7,500	7,500
Northern High School Allocation	7,500	7,500	7,500	7,500	7,500
Other Post Employment Benefits (OPEB)	0	0	0	1,176,000	0
Total	23,322,800	23,174,000	23,174,000	28,687,825	24,874,000
<b>Garrett College</b>					
Operating Expenses	4,273,000	4,273,000	4,273,000	4,348,428	4,273,000
Other Post Employment Benefits (OPEB)	0	0	0	153,000	0
Total	4,273,000	4,273,000	4,273,000	4,501,428	4,273,000
<b>Ruth Enlow Library</b>					
Operating Expenses	982,700	982,700	982,700	1,061,470	982,700
Small Equipment/Projects	0	0	0	27,600	0
Total	982,700	982,700	982,700	1,089,070	982,700

**COUNTY GENERAL FUND EXPENDITURES**



**GARRETT COUNTY  
GOVERNMENT**



<b>EXPENDITURES</b>		<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011 YTD</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Garrett County Scholarship Program</b>						
Scholarship Program		430,310	500,000	500,000	500,000	450,000
	Total	430,310	500,000	500,000	500,000	450,000
<b>TOTAL EDUCATION</b>		<b>29,008,810</b>	<b>28,929,700</b>	<b>28,929,700</b>	<b>34,778,323</b>	<b>30,579,700</b>
<b>PARKS, RECREATION, &amp; CULTURE</b>						
<b>PARKS</b>						
Municipal Parks		22,374	24,000	24,000	24,000	12,000
Program Open Space (POS) Projects		263,712	0	0	25,000	25,000
	Total	286,086	24,000	24,000	49,000	37,000
<b>CULTURE &amp; ARTS</b>						
Historical Society		5,500	5,500	5,500	5,500	5,500
Garrett County Arts Council		12,500	12,500	12,500	12,500	12,500
	Total	18,000	18,000	18,000	18,000	18,000
<b>TOTAL PARKS, RECREATION, &amp; CULTURE</b>		<b>304,086</b>	<b>42,000</b>	<b>42,000</b>	<b>67,000</b>	<b>55,000</b>
<b>PUBLIC SERVICE</b>						
<b>University of Maryland Extension</b>						
Operating Expenses		138,807	130,717	154,717	138,717	130,717
Gypsy Moth Suppression		16,625	16,625	16,625	16,625	16,625
	Total	155,432	147,342	171,342	155,342	147,342
<b>Garrett Soil Conservation District</b>						
Operating Expenses		53,355	42,479	42,479	16,532	16,000
	Total	53,355	42,479	42,479	16,532	16,000
<b>Agriculture Land Preservation</b>						
Easement Purchase		15,332	12,000	12,000	7,500	7,500
	Total	15,332	12,000	12,000	7,500	7,500
<b>TOTAL PUBLIC SERVICE</b>		<b>224,119</b>	<b>201,821</b>	<b>225,821</b>	<b>179,374</b>	<b>170,842</b>
<b>ECONOMIC DEVELOPMENT</b>						
<b>Economic Development</b>						
Salaries		345,094	318,481	318,481	317,360	317,360
Fringe Benefits		132,176	125,972	125,972	125,139	125,139
Operating Expenses		52,424	50,000	111,440	50,000	50,000
Industrial Parks Operating		6,089	95,000	105,000	50,000	50,000
Small Equipment/Projects		334,842	0	0	197,900	197,900
	Total	870,625	589,452	660,892	740,399	740,399
<b>Special Promotion</b>						
Garrett County Chamber of Commerce		682,000	682,000	682,000	742,000	682,000
Garrett County Agriculture Fair		10,000	20,000	20,000	20,000	20,000
Special Promotion		173,823	10,000	192,253	213,000	39,269
	Total	865,823	712,000	894,253	975,000	741,269
<b>TOTAL ECONOMIC DEVELOPMENT</b>		<b>1,736,448</b>	<b>1,301,452</b>	<b>1,555,145</b>	<b>1,715,399</b>	<b>1,481,667</b>
<b>ECONOMIC OPPORTUNITY</b>						
<b>Area Agency on Aging</b>						
Operating Expenses		281,700	281,700	281,700	281,700	281,700
	Total	281,700	281,700	281,700	281,700	281,700
<b>Community Action</b>						
Salaries		51,563	49,928	49,928	50,428	50,428
Fringe Benefits		17,331	17,876	17,876	18,482	18,482
Community Action Program		306,240	306,000	306,000	321,000	306,000
Weatherization Program		1,260,016	611,150	611,150	500,000	1,106,300
Emergency Food Program		13,277	9,000	9,000	9,000	9,000



EXPENDITURES	ACTUAL FY 2010	BUDGET FY 2011	AMENDED FY 2011 YTD	REQUESTED FY 2012	APPROVED FY 2012
<b>Community Action (Continued)</b>					
Emergency Solutions Program	32,113	33,660	33,660	33,660	40,000
Mass Transit	777,543	550,000	550,000	550,000	775,000
Emergency & Transitional Housing Services	0	0	0	0	18,036
	2,458,083	1,577,614	1,577,614	1,482,570	2,323,246
<b>Other Economic Opportunity</b>					
Commission on Women	2,500	2,500	2,500	2,500	2,500
Tri-County Council for Western Maryland	25,000	25,000	25,000	40,000	40,000
Dove Center Operating	40,000	38,828	38,828	38,828	38,828
Homeless Women - Crisis Shelter Program	18,000	20,000	20,000	20,000	20,000
Total	85,500	86,328	86,328	101,328	101,328
<b>TOTAL ECONOMIC OPPORTUNITY</b>	<b>2,825,283</b>	<b>1,945,642</b>	<b>1,945,642</b>	<b>1,865,598</b>	<b>2,706,274</b>
<b>MISCELLANEOUS</b>					
Transfer to Airport	66,679	82,404	87,404	208,316	125,911
Transfer to Sanitary District	18,622	0	0	0	0
Tax Rebates to Municipalities	177,080	237,000	237,000	237,000	237,000
Finance Corporation Tax Due - Incorporated Towns	5,205	5,205	5,205	5,205	5,205
County Share of Retirees Health Care	471,662	672,484	672,484	646,668	646,668
Other Post Employment Benefits (OPEB)	0	0	0	382,000	0
Undistributed Employee Benefits	7,349	7,500	7,500	7,500	7,500
Contingency	6,870	300,000	242,177	300,000	300,000
Total	753,467	1,304,593	1,251,770	1,786,689	1,322,284
<b>TOTAL MISCELLANEOUS</b>	<b>753,467</b>	<b>1,304,593</b>	<b>1,251,770</b>	<b>1,786,689</b>	<b>1,322,284</b>
<b>Total Operating Expenditures Prior to Debt Service &amp; Capital</b>	<b>66,544,388</b>	<b>65,929,509</b>	<b>67,687,442</b>	<b>78,252,644</b>	<b>70,419,304</b>
<b>DEBT SERVICE</b>					
Roads Division	127,415	128,404	666,911	0	0
Board of Education	212,358	214,007	1,111,517	0	0
Economic Development	0	0	0	33,399	33,399
Total	339,773	342,411	1,778,427	33,399	33,399
<b>TOTAL DEBT SERVICE</b>	<b>339,773</b>	<b>342,411</b>	<b>1,778,427</b>	<b>33,399</b>	<b>33,399</b>
<b>CAPITAL PROJECTS &amp; CAPITAL OUTLAY</b>					
Transfer to Capital Projects Fund	1,032,864	524,775	2,464,073	1,089,600	689,300
General Services	14,476	95,000	95,000	345,000	32,000
Information Technologies	28,380	14,000	14,000	44,000	20,000
Permits & Inspections	0	0	0	21,000	0
Sheriff's Department	24,979	0	46,880	60,000	0
Detention Center	6,344	263,000	263,000	25,000	0
Public Safety/Emergency Management	24,920	0	0	0	0
Communications -911	0	0	11,319	75,000	75,000
Roads Division	557,133	125,000	1,481,721	3,217,000	622,000
Board of Education	899,980	35,000	370,897	666,666	110,500
Garrett College	295,800	0	7,704,200	90,000	0
Ruth Enlow Library	19,125	10,000	10,000	62,300	15,300
Economic Development	59,779	0	0	1,183,000	1,183,000
Garrett County Agriculture Fair	1,645,741	600,000	2,973,231	0	0
Total	4,609,521	1,666,775	15,434,321	6,878,566	2,747,100
<b>TOTAL CAPITAL PROJECTS &amp; CAPITAL OUTLAY</b>	<b>4,609,521</b>	<b>1,666,775</b>	<b>15,434,321</b>	<b>6,878,566</b>	<b>2,747,100</b>
<b>Total Fiscal Year Expenditures</b>	<b>71,493,682</b>	<b>67,938,695</b>	<b>84,900,190</b>	<b>85,164,608</b>	<b>73,199,802</b>



BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

**SMALL  
EQUIPMENT &  
PROJECTS**







<b>SMALL EQUIPMENT/PROJECTS</b>		<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>General Services</b>			
Parking Lot General Maintenance		9,000	0
Custodial Equipment		3,140	0
Courthouse Improvements		147,000	112,000
Visitor Center Improvements		20,000	5,000
Center Street Building Improvements		60,000	60,000
Ag Center Improvements		190,000	123,000
File Cabinets		3,600	0
<b>Total</b>		<b>432,740</b>	<b>300,000</b>
<b>Information Technologies</b>			
Computers, Memory Upgrades, Monitors & Printers		19,200	15,600
Email Archiving		6,000	0
Server Memory & Rack		6,500	0
Uninterruptible Power Supply (UPS) Battery Backup		2,750	1,810
VOIP Systems		7,000	0
Disaster Recovery		3,000	0
Audio/Video Recording (Public Meeting Room)		3,325	0
Software		8,800	7,840
Network Switch Replacements		7,500	3,750
<b>Total</b>		<b>64,075</b>	<b>29,000</b>
<b>Sheriff's Dept</b>			
Tint Meter		275	0
Wall Files		430	0
Radar Traffic Enforcement Units		2,520	0
AED Equipment		2,094	2,094
Digital Cameras (4) & Camcorder		1,175	800
Laser Speed Enforcement		1,725	0
Sniper Night Vision		4,995	0
SRT Winter Clothing (10 sets)		5,000	0
Breathalyzer Units (2)		840	0
Digital Voice Recorders (13)		780	0
Handheld ICOM Radio Packages (4)		1,500	0
Taser Units (5)		4,000	0
Case of Taser Cartridges		1,000	0
<b>Total</b>		<b>26,334</b>	<b>2,894</b>
<b>Detention Center</b>			
Control Room Chairs		1,012	1,012
Handheld ICOM Radio Packages (3)		1,125	1,125
Prisoner Restraint Chair		1,818	1,818
Food Processor		100	0
Cordless Drill		275	0
Jumper Start Box and Cables		150	0
<b>Total</b>		<b>4,480</b>	<b>3,955</b>



<b>SMALL EQUIPMENT/PROJECTS</b>		<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Roads Division - Administration</b>			
Miscellaneous Equipment		2,500	0
	<b>Total</b>	<b>2,500</b>	<b>0</b>
<b>Roads Division - Maintenance</b>			
Miscellaneous Maintenance Equipment		5,000	5,000
	<b>Total</b>	<b>5,000</b>	<b>5,000</b>
<b>Ruth Enlow Library</b>			
Small Equipment for Branches		27,600	0
	<b>Total</b>	<b>27,600</b>	<b>0</b>
<b>Economic Development</b>			
Broadband Feasibility Study (50% grant funded)		100,000	100,000
Visitors' Center - Wisp Trail (\$50,000 ARC & \$23,000 NRT grant funded)		97,900	97,900
	<b>Total</b>	<b>197,900</b>	<b>197,900</b>
<b>Total Fiscal Year Small Equipment/Projects</b>		<b>760,629</b>	<b>538,749</b>



BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# CAPITAL





<b>CAPITAL OUTLAY</b>		<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>General Services</b>			
Vehicle Replacements		58,000	0
Building Demolition on County Owned Property		35,000	10,000
Courthouse Chiller Replacement		230,000	0
Energy Efficiency (MEA project)		22,000	22,000
	<b>Total</b>	<b>345,000</b>	<b>32,000</b>
<b>Information Technologies</b>			
Storage Area Network (SAN) Replication Hardware		44,000	20,000
	<b>Total</b>	<b>44,000</b>	<b>20,000</b>
<b>Permits &amp; Inspections</b>			
Vehicle		21,000	0
	<b>Total</b>	<b>21,000</b>	<b>0</b>
<b>Sheriff's Department</b>			
Vehicles (2)		50,000	0
Thermal Monocular Night Scope		10,000	0
	<b>Total</b>	<b>60,000</b>	<b>0</b>
<b>Detention Center</b>			
Transport Vehicle		25,000	0
	<b>Total</b>	<b>25,000</b>	<b>0</b>
<b>Communications -911</b>			
Console Workstation Replacement (100% funded by ENSB)		75,000	75,000
	<b>Total</b>	<b>75,000</b>	<b>75,000</b>
<b>Roads Division</b>			
Graders (6)		1,650,000	0
Skidsteers (2)		90,000	90,000
Single Axle Trucks (3)		450,000	295,000
Pickups (3)		75,000	75,000
Lowboy		70,000	40,000
Jasper Riley Road Bridge		22,000	22,000
Chet Kelly Bridge G-84		60,000	0
Swallow Falls Temporary Bridge		150,000	100,000
495/New Germany Road Realignment		600,000	0
Short Span Bridge		50,000	0
	<b>Total</b>	<b>3,217,000</b>	<b>622,000</b>
<b>Board of Education</b>			
Northern High School Road & Parking Lot		531,166	0
Southern High Window Design/Replacement		110,500	110,500
School Equipment		25,000	0
	<b>Total</b>	<b>666,666</b>	<b>110,500</b>
<b>Garrett College</b>			
Roof Replacement		90,000	0
	<b>Total</b>	<b>90,000</b>	<b>0</b>



<b>CAPITAL OUTLAY</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Ruth Enlow Library</b>		
IT Equipment	15,300	15,300
Delivery Van	32,000	0
Oakland Emergency Exit (Workroom)	15,000	0
<b>Total</b>	<b>62,300</b>	<b>15,300</b>
<b>Economic Development</b>		
Purchase of MEDCO Shell Building (\$244,926 is ARC grant funded)	1,150,000	1,150,000
Dingo for Recreational Trails (100% NRT grant funded)	33,000	33,000
<b>Total</b>	<b>1,183,000</b>	<b>1,183,000</b>
<b>Total Fiscal Year Capital Outlay</b>	<b>5,788,966</b>	<b>2,057,800</b>

# CAPITAL PROJECTS FUND



GARRETT COUNTY  
GOVERNMENT



CAPITAL PROJECTS FUND	AMENDED PROJECT COST	ACTUAL LTD FY 2010	APPROVED FY 2011 BUDGET	AMENDED FY 2011 BUDGET	APPROVED FY 2012	PROJECTED FY 2013	PROJECTED FY 2014	PROJECTED FY 2015
<b>General Services</b>								
Detention Center	22,000,000	0	0	0	0	500,000	10,750,000	10,750,000
State DPSCS Bond	(500,000)	0	0	0	0	(500,000)	0	0
State DPSCS	(11,500,000)	0	0	0	0	0	(5,750,000)	(5,750,000)
<b>Total</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>	<b>5,000,000</b>
<b>Roads Division</b>								
Glendale Road Realignment	1,683,263	289,241	0	1,394,022	0	0	0	0
ARC - TEA 21 Grants	(873,068)	0	0	(873,068)	0	0	0	0
Private Contribution	(300,000)	0	0	0	0	0	0	(300,000)
<b>Total</b>	<b>510,195</b>	<b>289,241</b>	<b>0</b>	<b>520,954</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300,000)</b>
Accident Friendsville Bridge G-86	720,000	0	0	172,000	274,000	274,000	0	0
Federal Bridge Funding-Accident Friendsville Bridge	(576,000)	0	0	(137,600)	(219,200)	(219,200)	0	0
<b>Total</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>34,400</b>	<b>54,800</b>	<b>54,800</b>	<b>0</b>	<b>0</b>
Swallow Falls Bridge	3,525,000	0	204,101	250,000	1,637,500	1,637,500	0	0
Federal Bridge Funding-Swallow Falls	(2,820,000)	0	(163,281)	(200,000)	(1,310,000)	(1,310,000)	0	0
<b>Total</b>	<b>705,000</b>	<b>0</b>	<b>40,820</b>	<b>50,000</b>	<b>327,500</b>	<b>327,500</b>	<b>0</b>	<b>0</b>
Bayard Corona Bridge	1,500,000	297,516	0	1,202,484	0	0	0	0
Federal Bridge Funding-Bayard Corona	(1,200,000)	(275,026)	(1,605)	(924,974)	0	0	0	0
West Virginia Department of Transportation	(150,000)	0	(150,000)	(150,000)	0	0	0	0
<b>Total</b>	<b>150,000</b>	<b>22,490</b>	<b>(151,605)</b>	<b>127,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Oakland Sang Run Bridge	800,000	0	0	0	0	800,000	0	0
Federal Bridge Funding-Oakland Sang Run	(640,000)	0	0	0	0	(640,000)	0	0
<b>Total</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>0</b>
Accident Friendsville Bridge Bear Creek G-87	307,200	0	0	0	0	0	307,200	0
<b>Total</b>	<b>307,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>307,200</b>	<b>0</b>
McHenry Business Park Road	709,804	0	0	709,804	0	0	0	0
ARC - TEA 21 Grants	(536,858)	0	0	(536,858)	0	0	0	0
One Maryland	(100,000)	0	0	(100,000)	0	0	0	0
<b>Total</b>	<b>72,946</b>	<b>0</b>	<b>0</b>	<b>72,946</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cherry Glade Run Project Phase I	835,560	0	835,560	835,560	0	0	0	0
ARC - TEA 21 Grants	(600,000)	0	(600,000)	(600,000)	0	0	0	0
<b>Total</b>	<b>235,560</b>	<b>0</b>	<b>235,560</b>	<b>235,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cherry Glade Run Project Phase II	480,000	0	0	0	0	480,000	0	0
ARC - TEA 21 Grants	(384,000)	0	0	0	0	(384,000)	0	0
<b>Total</b>	<b>96,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,000</b>	<b>0</b>	<b>0</b>
<b>Economic Development</b>								
Keyser's Ridge Industrial Park Sewer	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
Keyser's Ridge Industrial Park Water	2,200,000	0	0	2,000,000	200,000	0	0	0
One Maryland	(1,000,000)	0	0	(1,000,000)	0	0	0	0
<b>Total</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
McHenry Business Park	5,072,036	4,617,249	0	240,787	214,000	0	0	0
ARC/EDA Grant	(3,107,000)	(2,851,306)	0	(148,694)	(107,000)	0	0	0
One Maryland	(1,400,000)	(1,330,609)	0	(69,391)	0	0	0	0
<b>Total</b>	<b>565,036</b>	<b>435,333</b>	<b>0</b>	<b>22,702</b>	<b>107,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Career Technology & Trades Center DBED	1,765,685	1,765,685	0	0	0	0	0	0
	(1,000,000)	(1,000,000)	0	0	0	0	0	0
<b>Total</b>	<b>765,685</b>	<b>765,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Career Technology & Trades Center Phase II	800,000	0	800,000	800,000	0	0	0	0
ARC Grant	(400,000)	0	(400,000)	(400,000)	0	0	0	0
<b>Total</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Projects</b>	<b>18,311,622</b>	<b>1,512,750</b>	<b>524,775</b>	<b>2,464,072</b>	<b>689,300</b>	<b>638,300</b>	<b>5,307,200</b>	<b>7,700,000</b>

# FIVE YEAR CAPITAL PLAN



GARRETT COUNTY  
GOVERNMENT



FIVE YEAR CAPITAL PLAN		APPROVED FY 2012	PROJECTED FY 2013	PROJECTED FY 2014	PROJECTED FY 2015	PROJECTED FY 2016
<b>Planning, Zoning &amp; Licensing</b>						
Vehicle		0	0	0	0	23,000
Total		0	0	0	0	23,000
<b>Permits &amp; Inspections</b>						
Vehicle		0	21,000	21,000	0	0
Total		0	21,000	21,000	0	0
<b>General Services</b>						
Vehicles		0	0	72,000	52,000	128,000
Building Demolition on County Owned Property		10,000	0	0	0	0
Courthouse Chiller Replacement		0	230,000	0	0	0
Energy Efficiency (MEA project)		22,000	0	0	0	0
Capital Facilities Maintenance Plan		0	350,000	335,000	370,000	340,000
* Detention Center		0	0	5,000,000	5,000,000	340,000
Total		32,000	580,000	5,407,000	5,422,000	808,000
<b>Information Technologies</b>						
Storage Area Network (SAN) Replication Hardware		20,000	0	0	0	0
Total		20,000	0	0	0	0
<b>Sheriff's Department</b>						
Vehicles		0	75,000	75,000	75,000	75,000
Thermal Monocular Night Scope		0	10,000	0	0	0
Total		0	85,000	75,000	75,000	75,000
<b>Detention Center</b>						
Transport Vehicle		0	25,000	0	0	0
Total		0	25,000	0	0	0
<b>Communications - 911</b>						
Console Workstation Replacement (100% funded by ENSB)		75,000	0	0	0	0
Total		75,000	0	0	0	0
<b>Roads Division</b>						
Graders		0	0	825,000	0	0
Skidsteers		90,000	0	0	0	0
Single Axle Trucks		295,000	0	450,000	0	450,000
Pickups		75,000	0	0	0	0
Lowboy		40,000	0	0	0	0
Tri-Axle Dump Trucks		0	341,600	0	358,700	0
Shop Tool Trucks		0	40,000	40,000	0	0
Front End Loaders		0	200,000	200,000	203,900	0
Paver		0	300,000	0	0	0
Brushhog Mowers		0	0	86,500	88,200	92,600
1-ton Dump Plow Trucks		0	0	300,000	0	0
Crewcabs		0	0	0	56,000	0
Brooms		0	0	0	0	120,000
Backhoe		0	0	0	0	90,000
Roller		0	0	0	0	70,000
Road Tractor for Low-Boy		0	0	0	0	70,000
Dirt Loaders		0	0	0	0	300,000
Marsh Hill Engineering Study		0	90,000	0	0	0
495/New Germany Road Realignment		0	600,000	0	0	0
* Glendale Road Realignment		0	0	0	-300,000	0
* Cherry Glade Run Project Phase I & Phase II		0	96,000	0	0	0
* Accident Friendsville Bridge Bear Creek G-86		54,800	54,800	0	0	0
* Swallow Falls Bridge G-20		327,500	327,500	0	0	0
* Oakland Sang Run Bridge G-21		0	160,000	0	0	0
Snowy Creek Road Bridge G-14		0	0	0	388,800	0
* Accident-Friendsville Bridge G-87		0	0	0	307,200	0
Jasper Riley Road Bridge		22,000	0	0	0	0
Chet Kelly Bridge G-84		0	135,000	0	0	0
Swallow Falls Temporary Bridge		100,000	0	0	0	0
Short Span Bridge		0	50,000	50,000	50,000	50,000
Total		1,004,300	2,394,900	1,951,500	1,152,800	1,242,600

# FIVE YEAR CAPITAL PLAN



GARRETT COUNTY  
GOVERNMENT



FIVE YEAR CAPITAL PLAN	APPROVED FY 2012	PROJECTED FY 2013	PROJECTED FY 2014	PROJECTED FY 2015	PROJECTED FY 2016
<b>Board of Education</b>					
Southern High Window Design/Replacement	110,500	0	0	0	0
Portable Classrooms/Storage	0	0	250,000	250,000	500,000
Southern Middle School Renovation	0	0	1,038,450	6,398,928	4,006,341
Southern High HVAC Upgrade	0	0	0	0	75,000
School Equipment	0	25,000	25,000	75,000	250,000
Total	110,500	25,000	1,313,450	6,723,928	4,831,341
<b>Ruth Enlow Library</b>					
IT Equipment/PC Replacements	15,300	43,000	43,000	43,000	43,000
Van	0	32,000	0	0	0
Friendsville - New Building	0	0	700,000	0	0
Total	15,300	75,000	743,000	43,000	43,000
<b>Economic Development</b>					
MEDCO Shell Building	1,150,000	0	0	0	0
* McHenry Business Park	107,000	0	0	0	0
Keyser's Ridge Industrial Park Water	200,000	0	0	0	0
Dingo for Recreational Trails	33,000	0	0	0	0
Keyser's Ridge Industrial Park Sewer	0	0	0	3,000,000	0
Total	1,490,000	0	0	3,000,000	0
<b>Total Capital Projects &amp; Capital Outlay</b>	<b>2,747,100</b>	<b>3,205,900</b>	<b>9,510,950</b>	<b>16,416,728</b>	<b>7,022,941</b>

\* Expenses from Capital Outlay and Capital Projects Fund are shown net of Revenue. (County Share reflected for these items.)





BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# DEBT SERVICE



**PAYMENTS TO SERVICE THE DEBT**



**GARRETT COUNTY  
GOVERNMENT**



<b>DEBT SERVICE</b>	<b>ACTUAL FY 2010</b>	<b>BUDGET FY 2011</b>	<b>AMENDED FY 2011</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>ROAD'S DIVISION</b>					
Principal					
\$4,000,000 Bond Issue (37.50%)	86,250	91,875	643,125	0	0
Interest					
\$4,000,000 Bond Issue (37.50%)	40,840	36,204	19,510	0	0
Bond Issue Cost (37.50%)	325	325	4,275	0	0
Total	127,415	128,404	666,910	0	0
<b>BOARD OF EDUCATION</b>					
Principal					
\$4,000,000 Bond Issue (62.50%)	143,750	153,125	1,071,875	0	0
Interest					
\$4,000,000 Bond Issue (62.50%)	68,067	60,341	32,517	0	0
Bond Issue Cost (62.50%)	541	541	7,125	0	0
Total	212,358	214,007	1,111,517	0	0
<b>Economic Development</b>					
Principal					
MEDCO Shell Building (\$660,148 @ 3% for 30 yrs.)	0	0	0	13,783	13,783
Interest					
MEDCO Shell Building (\$660,148 @ 3% for 30 yrs.)	0	0	0	19,616	19,616
Total	0	0	0	33,399	33,399
<b>TOTAL DEBT SERVICE</b>	<b>339,773</b>	<b>342,411</b>	<b>1,778,427</b>	<b>33,399</b>	<b>33,399</b>



BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# **ENTERPRISE FUNDS**





# Garrett County Solid Waste & Recycling

## Operating Budget

<b>REVENUE &amp; EXPENDITURES</b>	<b>BUDGET FY 2011</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Revenue</b>			
Landfill Bond Ad Valorem	1,900,000	1,875,000	<b>1,930,000</b>
Customer Payments/Scales	800,000	825,000	<b>825,000</b>
Resident Permits	212,000	215,000	<b>215,000</b>
Recycling Income	50,000	50,000	<b>50,000</b>
Rethink Recycling Income	1,100	1,100	<b>1,100</b>
MDE/Electronic Recycling Grant	0	0	<b>0</b>
Landfill Interest Income	1,500	1,500	<b>1,500</b>
Transfer from Reserves for Capital	2,113,522	2,274,700	<b>2,219,700</b>
<b>Total Revenue</b>	<b>5,078,122</b>	<b>5,242,300</b>	<b>5,242,300</b>
<b>Expenditures</b>			
Salaries & Fringe Benefits	915,746	929,000	<b>929,000</b>
Miscellaneous Operating Expense/Landfill	3,000	2,500	<b>2,500</b>
General Expense/Sites	7,700	8,000	<b>8,000</b>
Travel/Training/Dues	3,000	2,500	<b>2,500</b>
Office Expense	3,200	3,200	<b>3,200</b>
Professional/Legal Fees	20,000	15,000	<b>15,000</b>
Electric Utilities/Landfill	16,000	16,000	<b>16,000</b>
Electric Utilities/Operations	13,000	13,000	<b>13,000</b>
Waste Hauling Contracted Services	100,000	100,000	<b>100,000</b>
Insurance	24,000	20,000	<b>20,000</b>
Vehicle Expense	1,000	5,000	<b>5,000</b>
Maintenance & Repair/Landfill	25,000	31,000	<b>31,000</b>
Maintenance & Repair/Sites	8,000	6,000	<b>6,000</b>
Postage/Printing	1,000	1,000	<b>1,000</b>
Custodial Service/LF	2,500	2,000	<b>2,000</b>
Custodial Service/Sites	1,500	1,000	<b>1,000</b>
Snow Removal/Sites	18,000	15,000	<b>15,000</b>
Fuel	52,650	50,000	<b>50,000</b>
Lubricants/Filters	5,500	4,000	<b>4,000</b>
Tools/Replacement	1,500	1,500	<b>1,500</b>
Equipment Rental	1,000	4,000	<b>4,000</b>
Refuse Containers Maintenance	10,000	8,000	<b>8,000</b>
Sediment & Erosion Control Expense	8,000	8,000	<b>8,000</b>
Safety Expense/Building & Facility	8,000	7,000	<b>7,000</b>
Building Expense/Landfill	1,000	1,000	<b>1,000</b>
Telephone/Landfill	3,000	3,500	<b>3,500</b>
Telephone/Sites	3,200	3,200	<b>3,200</b>
Laboratory Test Services	45,000	40,000	<b>40,000</b>
Environmental/Litter Control	11,500	10,000	<b>10,000</b>
Scale Maintenance	1,500	1,500	<b>1,500</b>



## Garrett County Solid Waste & Recycling

### Operating Budget

<b>REVENUE &amp; EXPENDITURES</b>	<b>BUDGET FY 2011</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
Haul Road Construction & Maintenance	40,000	35,000	<b>35,000</b>
Leachate System Maintenance	10,000	10,000	<b>10,000</b>
Leachate Treatment	30,000	60,000	<b>60,000</b>
Rethink Recycling	1,100	1,100	<b>1,100</b>
Recycling Expenses	70,976	64,800	<b>64,800</b>
Closure Management/Round Glade	12,000	42,000	<b>42,000</b>
Closure Costs	100,000	100,000	<b>100,000</b>
MES Contracted Services	55,000	40,000	<b>40,000</b>
Sanitary Services/Sites	4,000	3,500	<b>3,500</b>
Office Services	10,000	8,000	<b>8,000</b>
Indirect Costs	40,000	40,000	<b>40,000</b>
Small Equipment/Landfill	4,650	3,000	<b>3,000</b>
Small Equipment/Sites	4,650	3,000	<b>3,000</b>
Operating Equipment Reserve	50,000	0	<b>0</b>
Fees	6,750	7,000	<b>7,000</b>
Debt Service	650,000	650,000	<b>650,000</b>
Capital & Capital Projects	2,674,500	2,863,000	<b>2,863,000</b>
<b>Total Expenditures</b>	<b>5,078,122</b>	<b>5,242,300</b>	<b>5,242,300</b>

<b>CAPITAL &amp; CAPITAL PROJECTS</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Capital &amp; Capital Projects</b>		
Landfill Cell Construction	2,000,000	<b>2,000,000</b>
Landfill Borrow	300,000	<b>300,000</b>
Collection Site Improvements	168,000	<b>168,000</b>
Scalehouse Relocation	95,000	<b>95,000</b>
Landfill Permit Modification	100,000	<b>100,000</b>
Property Acquisition	200,000	<b>200,000</b>
<b>Total Capital &amp; Capital Projects</b>	<b>2,863,000</b>	<b>2,863,000</b>



**Garrett County Sanitary District, Inc.**  
**Department of Public Utilities**  
**Operating Budget**

<b>OPERATING BUDGET</b>	<b>BUDGET FY 2011</b>	<b>PROJECTED FY 2012</b>
<b>Revenue</b>		
O&M Fees	4,058,000	4,068,000
Operating Tap Fees	20,000	20,000
Reconnect Fees	6,000	6,000
Connection Charge	5,000	5,000
Miscellaneous	15,000	15,000
Inventory Sales	300,000	250,000
Dumping & Accts Receivable Interest	3,000	3,000
Septage Dumping	55,000	60,000
Lime Dosing	3,000	3,000
Town Billing Services	9,000	9,000
Interest	20,000	20,000
Transfer/Final Fees	12,000	15,000
Impact Fees	80,000	80,000
Reserve Fund Transfer	10,262	108,852
<b>Total Revenue</b>	<b>4,596,262</b>	<b>4,662,852</b>
<b>Expenditures</b>		
Salaries	1,552,393	1,576,292
Benefits	749,684	769,460
Administrative	200,000	200,000
Transportation	120,000	120,000
Office Supplies	6,000	6,000
Legal & Professional	25,000	25,000
Heat & Electric	540,000	540,000
Sub-Contracted Services	45,000	45,000
Insurance	88,548	100,000
Maintenance & Repairs	300,000	305,000
Parts, Equipment & Supplies	400,000	410,000
Rent	5,000	5,000
Principal Expense	169,782	118,669
Interest	85,611	81,088
Telephone	23,000	23,000
Lab Tests	60,000	12,000
Sewer Treatment Charges	65,000	65,000
Inventory - Cost of Goods Sold	225,000	193,000
Water Purchased	20,000	20,000
Small Equipment Operating	10,500	6,000
Capital Budget Equipment	51,000	187,599
Indirect Project Reimbursements	(145,256)	(145,256)
<b>Total Expenditures</b>	<b>4,596,262</b>	<b>4,662,852</b>



**Garrett County Sanitary District, Inc.**  
**Department of Public Utilities**  
**Capital Outlay**

<b>CAPITAL OUTLAY</b>		<b>PROJECTED FY 2012</b>	<b>PROJECTED FY 2013</b>	<b>PROJECTED FY 2014</b>	<b>PROJECTED FY 2015</b>
<b>Equipment</b>					
	Operator Trucks	38,790	0	38,790	0
	Maintenance Truck(s)	28,809	0	50,756	0
	Lab Pressure Sterilizer	0	10,000	0	0
	Boom Truck	0	0	0	80,000
	Case Backhoe	0	0	85,000	0
	Total	67,599	10,000	174,546	80,000
<b>Deep Creek Sewer</b>					
	Pump Station Controls	120,000	0	0	0
	Total	120,000	0	0	0
<b>Kitzmilller Water Treatment Plant</b>					
	Well	0	35,000	0	0
	Total	0	35,000	0	0
<b>Total Capital Outlay</b>		<b>187,599</b>	<b>45,000</b>	<b>174,546</b>	<b>80,000</b>



**Garrett County Sanitary District, Inc.**  
**Department of Public Utilities**  
**Capital Projects Budget**

<b>CAPITAL PROJECTS BUDGET</b>		<b>PROJECTED FY 2012</b>
<b>Revenue</b>		
Loan & Grant Funding		11,494,400
Customer Contributed Revenue		22,952
Tap Fees		946,400
Debt Service - Tap Fees		56,000
Connection Charge		50,000
Ad Valorem Tax		392,529
Ad Valorem Interest		5,000
Interest		60,000
Reserve Fund Transfer		424,648
Miscellaneous		31,000
	<b>Total Revenue</b>	<b>13,482,929</b>
<b>Expenditures</b>		
Salaries		154,210
Benefits		63,053
Administrative		145,256
Principal Expense		416,450
Interest Expense		971,636
Direct Project Expenditures		11,732,324
	<b>Total Expenditures</b>	<b>13,482,929</b>

<b>CAPITAL PROJECTS PLAN</b>	<b>PROJECTED FY 2012</b>	<b>PROJECTED FY 2013</b>	<b>PROJECTED FY 2014</b>	<b>PROJECTED FY 2015</b>
<b>Water Projects:</b>				
Thayerville Water	6,720,000	1,680,000	0	0
McHenry Water Connections	600,443	0	0	0
<b>WasteWater Projects:</b>				
Deep Creek Lake - Western Force Main	4,400,000	1,100,000	0	0
Friendsville Sewer - MapleStreet Extension	374,400	93,600	0	0
<b>Total Capital Projects</b>	<b>12,094,843</b>	<b>2,873,600</b>	<b>0</b>	<b>0</b>





**Garrett County Airport**  
**Operating & Capital Budget**

<b>REVENUE &amp; EXPENDITURES</b>	<b>BUDGET FY 2011</b>	<b>AMENDED BUDGET FY 2011</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Revenue</b>				
Fuel Sales	91,485	91,485	123,536	<b>123,536</b>
Other Sales	1,000	1,000	1,000	<b>1,000</b>
Fixed Base Operator Fee	0	0	0	<b>0</b>
Tie Down Fees	470	470	1,000	<b>1,000</b>
Parking	2,700	2,700	2,700	<b>2,700</b>
Hangar Leases	69,444	69,444	60,223	<b>60,223</b>
Car Rentals	450	450	350	<b>350</b>
Miscellaneous Income	531	531	650	<b>650</b>
Federal Aviation Administration Grant	135,000	135,000	135,000	<b>0</b>
Maryland Aviation Administration Grant	7,500	7,500	116,192	<b>36,467</b>
Transfer from County General Fund	82,404	82,404	210,166	<b>125,911</b>
<b>Total Revenue</b>	<b>390,984</b>	<b>390,984</b>	<b>650,817</b>	<b>351,837</b>
<b>Expenditures</b>				
Salaries & Fringe Benefits	119,093	119,093	127,000	<b>127,000</b>
Operating Expense	8,000	8,000	9,240	<b>8,500</b>
Utilities/Electric	20,000	20,000	21,939	<b>21,000</b>
Contracted Services	2,730	2,730	2,780	<b>2,700</b>
Insurance	7,231	7,231	8,071	<b>7,000</b>
Automotive Expense	5,800	5,800	8,700	<b>7,000</b>
Radios & Communications	350	350	350	<b>350</b>
Maintenance & Repairs (REIL Light & AWOS Systems)	3,500	3,500	4,100	<b>4,100</b>
Small Equipment Operating	350	350	1,000	<b>1,000</b>
Cost of Goods Sold	73,930	73,930	100,253	<b>100,253</b>
Capital Outlay	150,000	150,000	367,384	<b>72,934</b>
<b>Total Expenditures</b>	<b>390,984</b>	<b>390,984</b>	<b>650,817</b>	<b>351,837</b>

<b>CAPITAL OUTLAY &amp; CAPITAL PROJECTS</b>	<b>REQUESTED FY 2012</b>	<b>APPROVED FY 2012</b>
<b>Capital Outlay &amp; Capital Projects</b>		
FAA/MAA Project (90% FAA funded, 5% MAA funded)	150,000	<b>0</b>
Fire Hydrants (50% MAA funded)	20,000	<b>0</b>
Hangar Expansion (50% MAA funded)	197,384	<b>72,934</b>
<b>Total Capital Outlay &amp; Capital Projects</b>	<b>367,384</b>	<b>72,934</b>

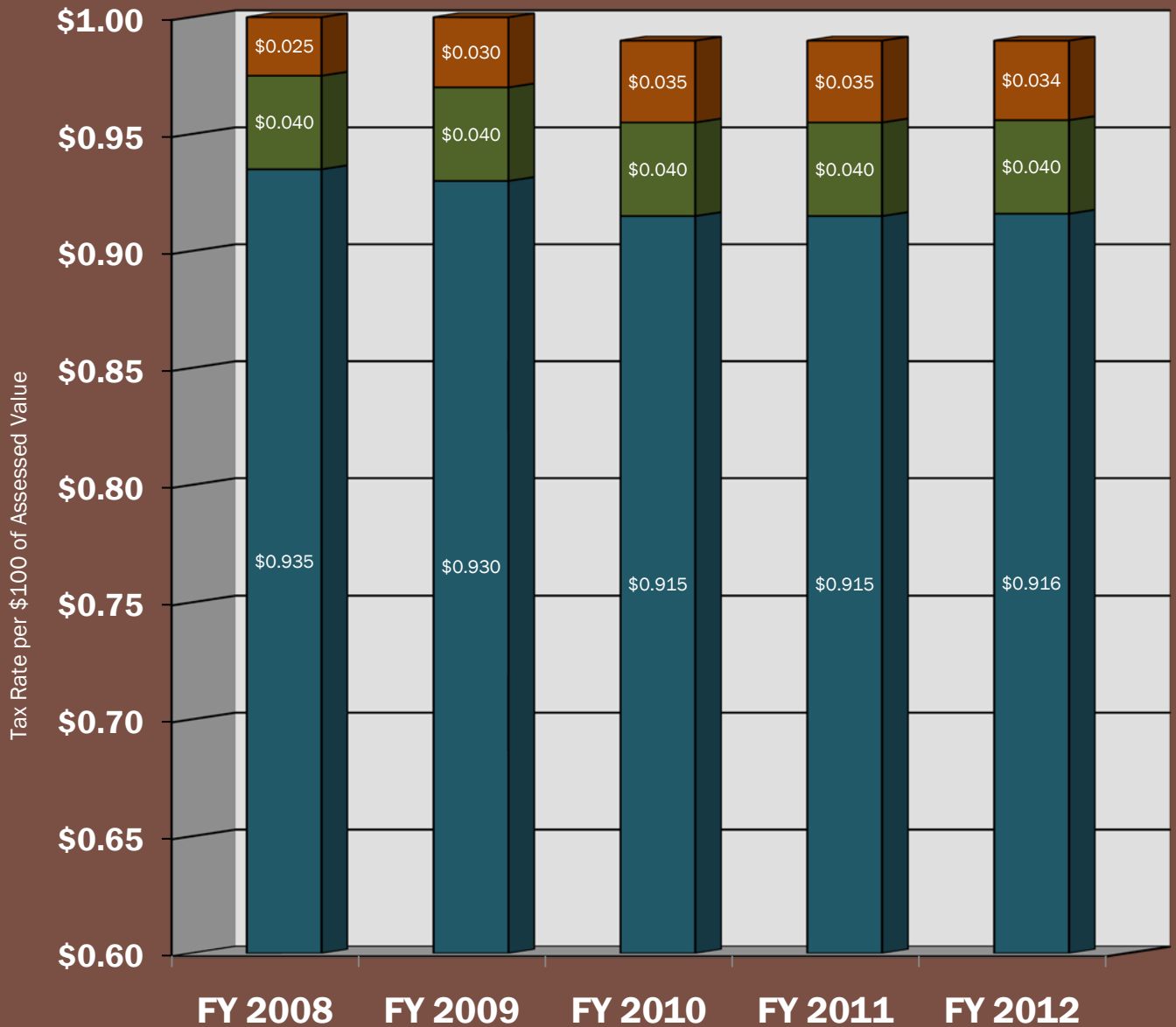


BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

# TAX RATES



# Real Property Tax Rate



■ **Base Rate**    
 ■ **Landfill Bond Tax**    
 ■ **Fire Tax Levy**

**Real Property Assessable Base = \$4,841,275,655**

**Gross Real Property Tax Generated = \$46,092,812**

**One penny generates \$507,351**

To pay the foregoing amount, it was ascertained that the resources of the county by the assessment books are as follows:

## REAL PROPERTY TAX:

Real Property Gross Assessable Base  
 Less: Abatements and Deletions  
 Net Assessable Base

Tax Rate by District per \$100 - (including Fire Tax & Landfill Bond Tax)

<u>Tax District</u>	<u>Assessable Base</u>	<u>Rate</u>
Mountain Lake Park	\$96,201,018	\$0.939
All Other Areas	\$4,564,594,378	\$0.990

Gross Real Property Tax Revenue  
 Less: Additions & Abatements  
 Plus: Tax Penalty & Interest  
 Less: Discounts & Credits  
 Less: Garrett County Landfill Bond Tax Revenue

Net Real Property Tax Revenue  
 Plus Other Estimated Income

**Total Estimated Available Income**

FISCAL YEAR 2012	
\$	4,841,275,655
	(180,480,259)
	4,660,795,396
\$	903,328
	45,189,484
	46,092,812
	(25,000)
	650,000
	(913,000)
	(1,864,318)
\$	43,940,494
	29,259,308
	73,199,802

Tax Rate per \$100-Excluding Fire Tax  
 Special Fire Tax Levy per \$100  
 Base Rate + Fire Tax  
 Garrett County Landfill Bond Tax

**Total Tax Rate**

	<u>Mtn. Lake Park</u>	<u>All Other Areas</u>
	\$0.865	\$0.916
	<u>\$0.034</u>	<u>\$0.034</u>
	\$0.899	\$0.950
	<u>\$0.040</u>	<u>\$0.040</u>
	<b>\$0.939</b>	<b>\$0.990</b>

**BUDGET CALCULATIONS FOR VOLUNTEER FIRE DEPARTMENTS & RESCUE SQUADS:**

Fire Tax - \$.034 multiplied by the Net Assessable Base of \$4,660,795,396 = \$1,584,670  
 Rescue Squads - \$.0078 multiplied by the Net Assessable Base of \$4,660,795,396 = \$363,542

**TAX RATE TRANSLATIONS:**

	40% MARKET VALUE ASSESSMENT	100% FULL CASH VALUE ASSESSMENT
Real Property	\$2.4750	\$0.9900
Personal Property	\$2.4750	\$2.4750
Fire Tax	\$0.0850	\$0.0340
Landfill Ad Valorem Tax	\$0.1000	\$0.0400
Mtn. Lake Park Tax Differential	\$0.1275	\$0.0510

# PERSONAL PROPERTY & PUBLIC UTILITIES TAX:

Personal Property Assessable Base  
 Public Utilities Assessable Base  
 Total Personal Property & Public Utilities Assessable Base

FISCAL YEAR 2012	
\$	49,300,000
	115,787,000
	165,087,000
\$	23,813
	4,060,797
	4,084,610
	(165,087)
	3,919,523
\$	3,919,523

Tax Rate by District per \$100 - (including Fire Tax & Landfill Bond Tax)

<u>Tax District</u>	<u>Assessable Base</u>	<u>Rate</u>
Mountain Lake Park	\$1,014,400	\$2.3475
All Other Areas	\$164,072,600	\$2.4750

Public Utilities Tax Revenue  
 Less: Garrett County Landfill Bond Tax Revenue

**Net Public Utilities Tax Revenue**

Tax Rate per \$100-Excluding Fire Tax  
 Special Fire Tax Levy per \$100  
 Base Rate + Fire Tax  
 Garrett County Landfill Bond Tax

<u>Mtn. Lake Park</u>	<u>All Other Areas</u>
\$2.1625	\$2.2900
\$0.0850	\$0.0850
\$2.2475	\$2.3750
\$0.1000	\$0.1000
<b>\$2.3475</b>	<b>\$2.4750</b>

**Total Tax Rate**

**BUDGET CALCULATIONS FOR VOLUNTEER FIRE DEPARTMENTS & RESCUE SQUADS:**

Fire Tax - \$.0850 multiplied by the Net Assessable Base of \$165,087,000 = \$140,324  
 Rescue Squads - \$.0195 multiplied by the Net Assessable Base of \$165,087,000 = \$32,192

**ATTEST:**

R. Lamont Pagenhardt

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R. Lamont Pagenhardt, County Administrator

June 7, 2011

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Date Adopted

**APPROVED:**

Gregan J. Crawford

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Gregan J. Crawford, Chairman

Robert G. Gatto

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Robert G. Gatto, Commissioner

James M. Raley

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James M. Raley, Commissioner

**SUPPLEMENTAL LEVY FOR  
Garrett County, Maryland**

As Provided in Section 37.001 of the Garrett County, Maryland Code of Ordinances, the Board of County Commissioners for Garrett County, Maryland, for the fiscal year 2011-2012 are hereby authorized and empowered to demand and receive from the taxpayers of Garrett County, Maryland, taxes at the rates herein stated, on each one hundred (\$100.00) dollars of assessable property located in Garrett County.

**THE LANDFILL BOND AD VALOREM TAX SHALL BE:**

Garrett County Landfill Bond Tax



\$0.04

**ATTEST:**

Handwritten signature of R. Lamont Pagenhardt in black ink.

R. Lamont Pagenhardt, County Administrator

June 7, 2011

Date Adopted

**APPROVED:**

Handwritten signature of Gregan T. Crawford in black ink.

Gregan T. Crawford, Chairman

Handwritten signature of Robert G. Gatto in black ink.

Robert G. Gatto, Commissioner

Handwritten signature of James M. Raley in black ink.

James M. Raley, Commissioner

**SUPPLEMENTAL LEVY FOR SPECIAL TAXING AREAS OF  
Garrett County, Maryland**

As Provided in Section 9-694 of the Environment Article of the Annotated Code of Maryland, the Board of County Commissioners for Garrett County, Maryland, for the fiscal year 2011-2012 are hereby authorized and empowered to demand and receive from the taxpayers of the following special taxing areas of Garrett County, Maryland, taxes at the rates herein stated, on each one hundred (\$100.00) dollars of assessable property located within the said district.

**THE AD VALOREM TAX-GARRETT CO SANITARY DISTRICT SHALL BE:**

Bloomington Water Sanitary District	\$0.14
Chestnut Ridge Sewer Sanitary District	\$0.24
Deer Park Sewer Sanitary District	\$0.15
Deer Park Water Sanitary District	\$0.15
Friendsville Water Sanitary District	\$0.07
Friendsville Sewer Sanitary District	\$0.09
Jennings Sewer Sanitary District	\$0.13
McHenry Water Sanitary District	\$0.02
Meadow Mountain Sewer Sanitary District	\$0.06
Mtn. Lake Park-Loch Lynn Sewer Sanitary District	\$0.04
Mtn. Lake Park-Loch Lynn Water Sanitary District	\$0.01
Keyser's Ridge Water Sanitary District	\$0.50



**ATTEST:**

*R. Lamont Pagenhardt*

R. Lamont Pagenhardt, County Administrator

*June 7, 2011*

Date Adopted

**APPROVED:**

*Gregan T. Crawford*

Gregan T. Crawford, Chairman

*Robert G. Gatto*

Robert G. Gatto, Commissioner

*James M. Raley*

James M. Raley, Commissioner



BUDGET FOR FISCAL YEAR **2012**  
**GARRETT COUNTY GOVERNMENT**

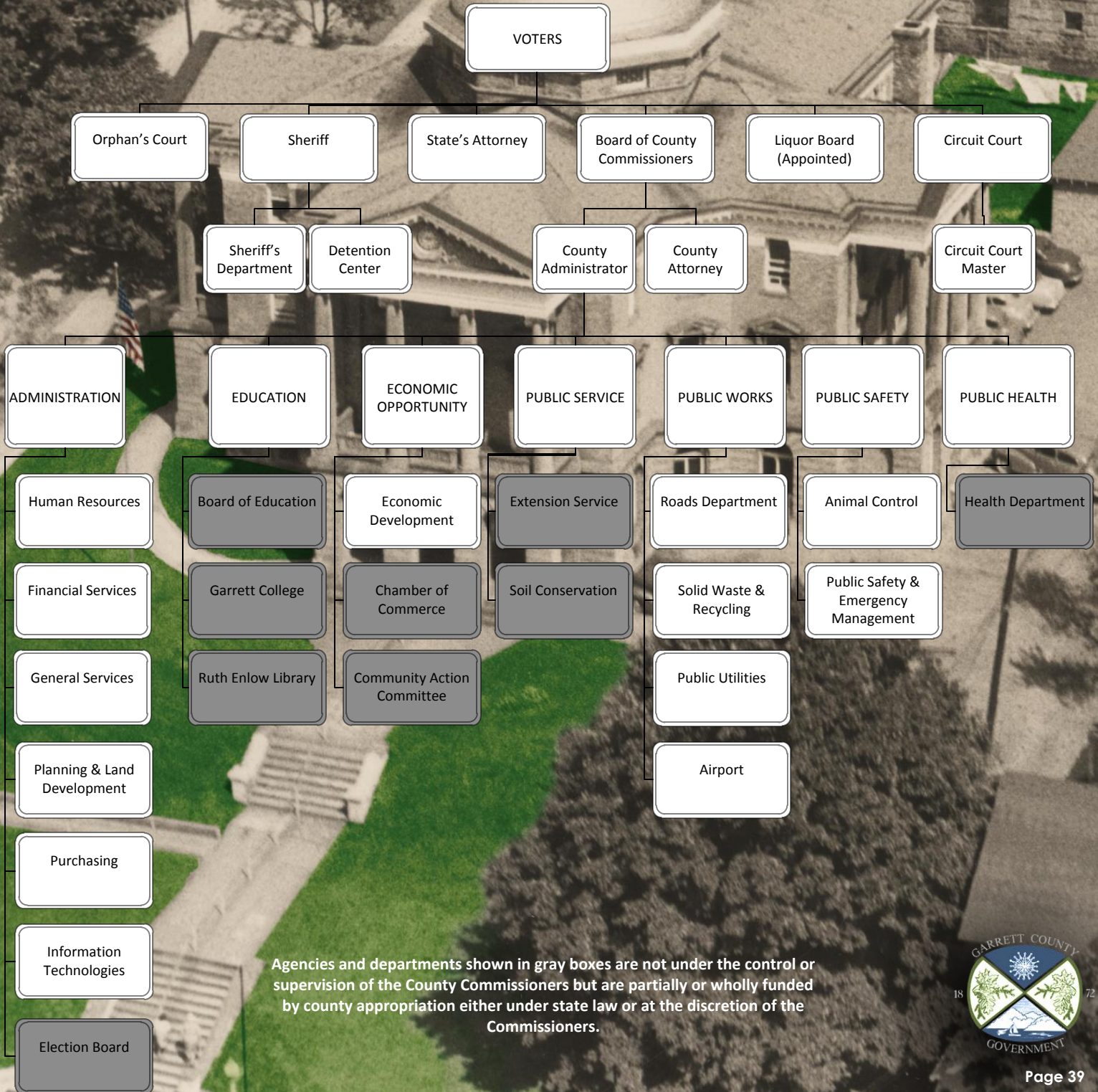
# PERSONNEL





# Garrett County Government

## ORGANIZATIONAL CHART



Agencies and departments shown in gray boxes are not under the control or supervision of the County Commissioners but are partially or wholly funded by county appropriation either under state law or at the discretion of the Commissioners.



# POSITION ALLOCATION TABLE



GARRETT COUNTY  
GOVERNMENT



DEPARTMENT	FY 2011 AUTHORIZED POSITIONS	FY 2011 AMENDED POSITIONS	FY 2012 REQUESTED POSITIONS	FY 2012 APPROVED POSITIONS	TOTAL FY 2012
Airport (3 full time)	3.00	3.00	0.00	0.00	3.00
Animal Control (3 full time, 2 part time)	3.00	4.00	0.00	0.00	4.00
Circuit Court (6 full time)	6.00	6.00	0.00	0.00	6.00
Commissioners' Staff (2 full time)	2.00	2.00	0.00	0.00	2.00
County Commissioners (3 full time)	3.00	3.00	0.00	0.00	3.00
Community Action (1 full time)	1.00	1.00	0.00	0.00	1.00
Detention Center (19 full time, 4 part time)	27.50	23.00	0.00	0.00	23.00
Domestic Violence (1 full time)	1.00	1.00	0.00	0.00	1.00
Economic Development (5 full time)	5.00	5.00	0.00	0.00	5.00
Election Office Staff (2 full time, 2 part time)	3.00	3.00	0.00	0.00	3.00
Emergency Management & 911 (14 full time)	9.00	14.00	0.00	0.00	14.00
Emergency Medical Services (7 full time)	7.00	7.00	0.00	0.00	7.00
Finance (4 full time)	4.00	4.00	0.00	0.00	4.00
General Services (24 full time, 3 part time)	25.50	25.50	2.00	0.00	25.50
Human Resources (3 full time)	3.00	3.00	0.00	0.00	3.00
Information Technologies (3 full time)	2.00	3.00	1.00	0.00	3.00
Legal (1 full time)	1.00	1.00	0.00	0.00	1.00
Permits & Inspections (9 full time)	9.00	9.00	0.00	0.00	9.00
Planning & Zoning (5 full time)	6.00	5.00	0.00	0.00	5.00
Purchasing (3 full time)	3.00	3.00	0.00	0.00	3.00
Public Utilities (39 full time)	39.00	39.00	0.00	0.00	39.00
Roads Administrative Staff (26 full time)	22.00	26.00	0.00	0.00	26.00
Roads Division - Maintenance (90 full time)	90.00	90.00	0.00	0.00	90.00
Sheriff's Department (30 full time)	29.00	30.00	0.00	0.00	30.00
Soil Conservation (0 full time)	0.00	0.00	0.00	0.00	0.00
Solid Waste Admin. Staff (11 full time, 3 part time)	12.50	12.50	0.00	0.00	12.50
Solid Waste Site Attendants (10 FTEs)	10.00	10.00	0.00	0.00	10.00
State's Attorney (8 full time)	8.00	8.00	0.00	0.00	8.00
Tax Collections (4 full time)	4.00	4.00	0.00	0.00	4.00
<b>TOTAL PERSONNEL</b>	<b>338.50</b>	<b>345.00</b>	<b>3.00</b>	<b>0.00</b>	<b>345.00</b>

COMPENSATED BOARDS/COMMISSIONS	MEMBERS
Planning Commission	7.00
Deep Creek Zoning Appeals Board	7.00
Liquor Control Board	3.00
Board of Election Supervisors	5.00
Judges of the Orphan's Court	3.00
<b>TOTAL MEMBERS</b>	<b>25.00</b>

# HOW YOUR COUNTY TAXES ARE EXPENDED

The Board of Garrett County Commissioners is providing the following information to assist the taxpayers in better understanding the County budget and how your taxes are allocated.

## FISCAL YEAR 2012 BUDGET

<b>Education</b> (Board of Education, Garrett College, Ruth Enlow Library, Scholarship Program)	<b>\$30,579,700</b>	<b>41.78%</b>
<b>Public Works</b> (Roads Department)	<b>\$16,858,627</b>	<b>23.03%</b>
<b>Public Safety</b> (Permits & Inspections, Sheriff's Department, Volunteer Fire & Rescue, Detention Center, Animal Control, Emergency Management, Communications -911, Emergency Medical Services)	<b>\$9,074,379</b>	<b>12.40%</b>
<b>General Government</b> (Commissioners & Staff, Finance, Tax Collections, Purchasing, Human Resources, Circuit Court System, Orphan's Court, State's Attorney, Election Board, Legal Counsel, Planning Zoning & Licensing, General Services, Information Technologies, Department of Assessments and Taxation)	<b>\$6,723,242</b>	<b>9.18%</b>
<b>Capital Outlay &amp; Capital Projects</b> (Capital Outlay & Capital Projects for all departments)	<b>\$2,747,100</b>	<b>3.75%</b>
<b>Economic Opportunity</b> (Area Agency on Aging, Commission on Women, Community Action, Tri-County Council, Dove Center)	<b>\$2,706,274</b>	<b>3.70%</b>
<b>Economic Development</b> (Economic Development, Chamber of Commerce, Special Promotions)	<b>\$1,481,667</b>	<b>2.02%</b>
<b>Community Health</b> (Garrett County Health Department.)	<b>\$1,447,289</b>	<b>1.98%</b>
<b>Miscellaneous</b> (Tax Rebates to Municipalities, OPEB Pre-funding, Retirees Health Care, Contingency, Other)	<b>\$1,196,373</b>	<b>1.63%</b>
<b>Public Service</b> (Agriculture Extension Service, Soil Conservation, Ag Land Preservation)	<b>\$170,842</b>	<b>0.23%</b>
<b>Transfer to Other Funds</b> (Transfer to Capital Projects Fund, Transfer to Airport Fund)	<b>\$125,911</b>	<b>0.17%</b>
<b>Parks &amp; Recreation</b> (Municipal Parks, Historical Society, Garrett County Arts Council)	<b>\$55,000</b>	<b>0.08%</b>
<b>Debt Service</b> (Debt Service on Economic Development MEDCO Building)	<b>\$33,399</b>	<b>0.05%</b>
	<b>\$73,199,802</b>	<b>100.00%</b>

